

# PRO TERRA SANCTA



**Annual Report 2025**

## PRO TERRA SANCTA

Piazza Sant'Angelo, 2 - 20121 Milano

Annual Report by: Andrea Avveduto, Emma Brenna, Tommaso Saltini

In support: Cristina Del Gatto, Giacomo Gentile, Annalisa Greco

Graphics: Cristina Graziani - [www.crigraphics.it](http://www.crigraphics.it)

Photographs: Archivio Pro Terra Sancta

This report is available at: [proterrasancta.org](http://proterrasancta.org)

Publication: May 2026

## Methodological Note

This Annual Report refers to the 2025 financial year and has been drawn up in accordance with the guidelines for Third Sector entities established by the Decree of July 4 2019, and published in the Gazzetta Ufficiale on August 9, 2019.

The Report adheres to the principles of materiality, completeness, transparency, neutrality, accrual basis, comparability, clarity, truthfulness and verifiability, reliability and, in the case of third-party assessments, independence.

The methodology adopted for this report did not adhere to established external reporting standards. All reported data were processed by an internal technical working group based on periodic reports (monthly and weekly) from project managers. One of their duties is to monitor beneficiaries on-site, as well as to conduct project reporting involving key stakeholders.

The purpose of the report is to provide a comprehensive overview and an ideal consolidation of the solidarity aims and project activities. Beyond specific information regarding Associazione Pro Terra Sancta ONG ETS (registered on 01/22/2025 in the Single National Register of the Third Sector, Rep. n. 140893, Section: Other Third Sector Entities – Tax Code 97275880587) and Associazione Pro Terra Sancta Network APS (registered on 11/28/2022 in the Single National Register of the Third Sector, Rep. n. 82501, Section: Social Promotion Associations – Tax Code 97687760153), it highlights the synergistic results achieved jointly by both Associations.

These entities also leverage a collaborative partnership that extends to the British entity Pro Terra Sancta UK and iBreviary, a liturgical content application managed by a priest.

This objective was set in order to provide a comprehensive overview within a network that can simply be referred to as Pro Terra Sancta, with the aim of producing a single annual report for both Associations.

Consequently, the scope of this report covers the activities of Pro Terra Sancta ONG ETS and Pro Terra Sancta Network APS, the

two organisations which, although legally separate, work in synergy through the partnership described above to achieve their statutory objectives and provide effective support to the beneficiaries of their activities.

In line with the above, the single annual report for both Associations is divided into three sections. **The first section** is devoted to outlining the elements that must be analysed jointly with regard to the organisations participating in the Pro Terra Sancta network, with a view to ensuring more effective compliance with the drafting principles set out above; in particular, this refers to:

- Mission
- Where we are
- Stakeholders
- Sustainable Development Goals
- Beneficiaries
- Activities and objectives (Theory of Change, project areas and country-specific projects)
- Environmental impact
- Other relevant information

To further enhance the clarity of the presentation, two paragraphs have been included that combine the figures from the two organisations regarding human resources and financial data.

**The second section**, on the other hand, contains specific information regarding the Pro Terra Sancta NGO ETS Association and the Pro Terra Sancta Network APS Association, respectively, with reference to:

- Legal status
- Organisational structure and staff
- Statutory and supervisory bodies
- Financial and economic position
- Monitoring by the audit body

**The third section** features a reconciliation table designed to enable rapid cross-reference between the mandatory content required by Article 6 of the Decree of July 4, 2019, and the presentation format adopted in this annual report.



## Letter from the Director General



Dear friends and supporters of Pro Terra Sancta,

The fragility that characterizes the entire Eastern Mediterranean region makes your support for the poorest children and families in the Holy Land even more valuable. We extend our gratitude to you, as the many beneficiaries of our various social, educational and cultural projects do.

Unfortunately, 2025 was another year marked by constant war in Gaza and in the West Bank, and for long periods, also in Syria and Lebanon, where attacks and violence continue to be reported.

Individuals, families and small communities are at the heart of our work. Your generosity has borne fruit in the numerous projects that Pro Terra Sancta has carried out and has become a source of consolation for many brothers and sisters in need.

Pro Terra Sancta's mission is to promote the free sharing of resources among families, religious communities, charitable works, schools, universities and businesses. Together with you, we support those who gather to do good, promoting creativity and autonomy. We need a new way of being together, one that can generate communion between those who can support and those who need help, aware that we all need to receive and to give.

Throughout history, St Francis and the Franciscan friars have always sought to direct wealth toward the health and education of the poor, and to support the creativity of those among the least fortunate who were able to produce and distribute basic goods and services, so that they would no longer be a burden on society. This gave rise to the concept of fraternity, with the desire to overcome the exclusive logic of doing things for one's family and relatives, and move toward doing things for a more just society, reaching everyone, without barriers or distinctions.

This is why our help aims to reach everyone, without distinction of ethnic or religious affiliation, and without erasing differences, but rather by valuing them.

The poor are not a problem, but a resource, as need calls for new creative, effective and sustainable responses.

We give in order to receive, and we practice charity to unite people in peace. Our projects, which you all support with generosity and creativity, are born from this impetus and desire.

Thank you!  
*Tommaso Saltini*







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# Who we are

Pro Terra Sancta promotes and implements **projects for the conservation and enhancement** of cultural and natural heritage, **support for local communities**, and **humanitarian emergency relief**. We are present in **eight countries across the Eastern Mediterranean**, within those territories traditionally recognized as the “Holy Land”.

These places represent the centre of the world - a crossroads of people, religions, and cultures; they are the lands where all people find their roots. Supporting the work of Pro Terra Sancta means loving the Holy Land through its sites and the people who live there.

We are a network because we bring together various organisations within a single network dedicated to supporting the Holy Land, its sites and its people. The ‘network’ approach enables us to amplify the impact of each individual organisation, which, in its own specific way, works to support the Holy Land.

## The Pro Terra Sancta network includes:

- **Pro Terra Sancta Association**

A non-profit organisation listed in the official registry of the Italian Agency for Development Cooperation and holder of a Europe-Aid ID number from the European Commission. The Association specializes in projects aimed at preserving and promoting cultural heritage, increasing local communities’ awareness of their shared roots and fostering sustainable development opportunities. It also promotes educational and social initiatives and provides support in humanitarian emergencies.

- **Pro Terra Sancta Network Association**

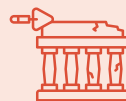
A non-profit association that coordinates and supports fundraising activities for charitable work, socio-educational projects, and cultural heritage preservation. The association seeks to build strong ties between supporters and the Holy Sites, involving people of all backgrounds, cultures, and religions in supporting social, educational, and cultural projects.

- **Pro Terra Sancta UK – Charity**

A registered charity in England and Wales that raises funds in support of educational projects and cultural heritage conservation and enhancement in the Holy Land.

- **iBreviary**

An international community of users who pray the Liturgy of the Hours using the iBreviary Pro Terra Sancta app. The app was created by Fr. Paolo Padrini and is promoted by the Pro Terra Sancta network.



Watch our  
institutional  
video!



# Mission

To foster bonds between the Holy Land and the world

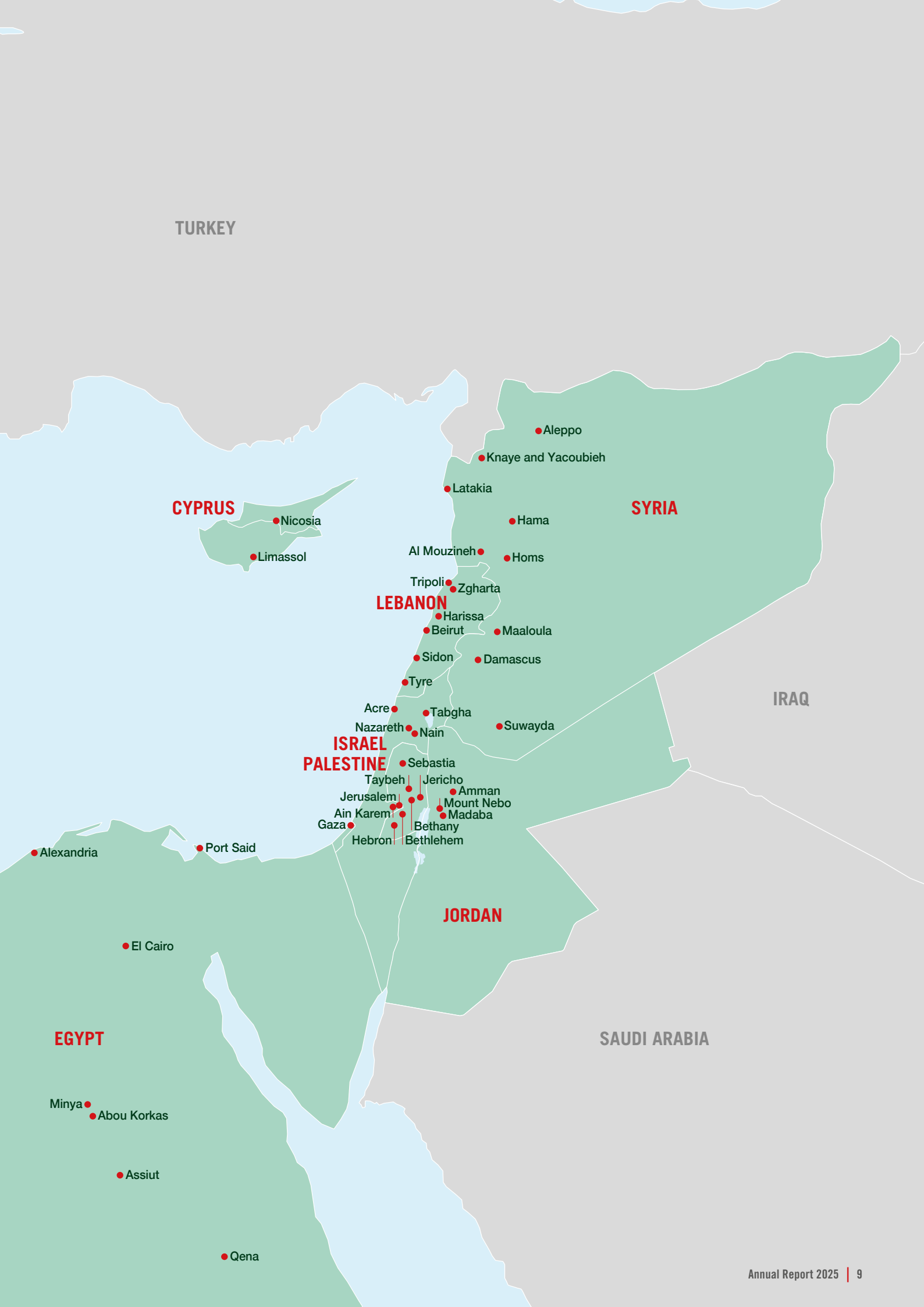


# Where we are

We operate in the Eastern Mediterranean, in the countries and locations shown on the map.

Our activities are grouped into four main focus areas - **conservation and development**, **education and assistance**, **humanitarian response**, and **impact entrepreneurship** - aim to address the challenges posed by the complex situation in the Middle East, proposing initiatives that promote the development of the local population through dialogue and peace.





TURKEY

CYPRUS

SYRIA

LEBANON

ISRAEL  
PALESTINE

JORDAN

IRAQ

SAUDI ARABIA

EGYPT

Nicosia

Limassol

Aleppo

Knaye and Yacoubieh

Latakia

Hama

Homs

Al Mouzineh

Tripoli

Zgharta

Harissa

Beirut

Maaloula

Sidon

Damascus

Tyre

Acre

Tabgha

Suwayda

Nazareth

Nain

Sebastia

Taybeh

Jericho

Amman

Jerusalem

Mount Nebo

Madaba

Gaza

Bethany

Bethlehem

Hebron

Alexandria

Port Said

El Cairo

Minya

Abou Korkas

Assiut

Qena

# Organisation

Pro Terra Sancta's operations are underpinned by the close coordination of work across its various functional areas:

- **Communication and marketing**

To publicise Pro Terra Sancta's activities and projects through first-hand accounts from local staff and the stories of the beneficiaries we support.

- **Institutional fundraising**

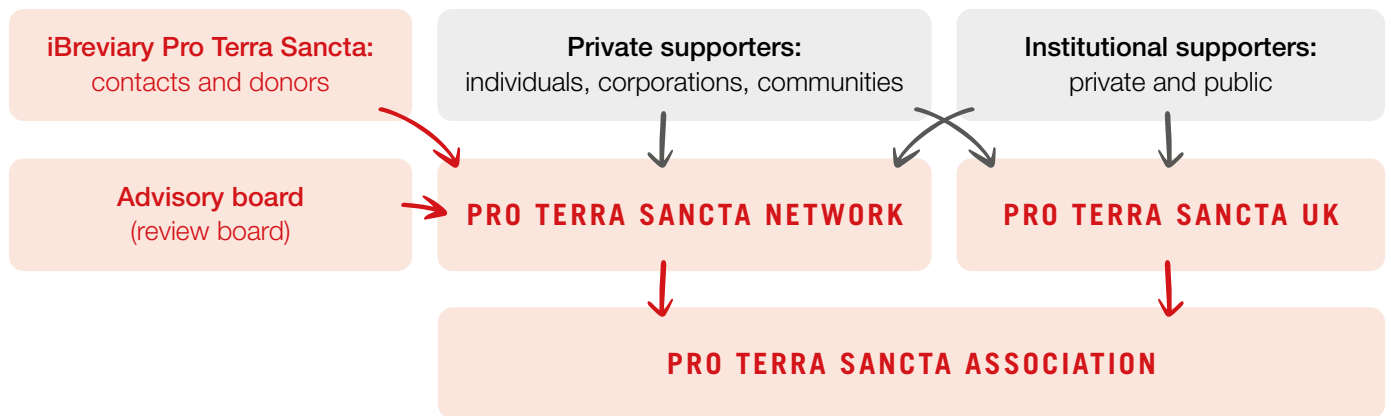
Aimed at public and private institutions and foundations through participation in calls for proposals.

- **Private fundraising**

Aimed at acquiring and managing private donors who wish to become benefactors by linking their name to the places where Pro Terra Sancta operates.

- **Project planning, implementation and reporting**

For the implementation of projects necessary to support conservation and development, education and assistance, impact entrepreneurship and ongoing emergencies.



# Organisational chart

## PRO TERRA SANCTA ASSOCIATION

– ETS/ONG

reg. in EU, Italy (RUNTS), Israel, Palestine, Jordan, Lebanon, (Syria)

- **Board of Directors:**  
**Francesco Ielpo (Chairman)**  
 Ramon Ulise Zarza (Vice-President)  
 Tommaso Saltini, Carla Benelli, Francesco Cassese
- **Secretary-General:** Alberto Pari
- **Audit body:** Silvio Formenti
- **Supervisory body:** Giacomo Cardani

## PRO TERRA SANCTA NETWORK

– ETS registered RUNTS in Italy

- **Board of Directors:**  
**Carla Benelli (Chairman)**  
 Massimo Cassinari, Raffaella Colasurdo,  
 Giacomo Gentile, Tommaso Saltini
- **Audit body:** Elsa Ségard
- **Supervisory body:** Giacomo Cardani

## PRO TERRA SANCTA UK

– Charity registered in the UK

- **Board of Trustees:**  
**Stephen Bubb (chairman)**  
 Lucy Bubb  
 Rakoen Marieke Maertens  
 Tommaso Saltini  
 Guendalina Sassoli de Bianchi

### Advisory board:

Guendalina Sassoli  
de Bianchi  
(Chairman)

Director general

Project Committee

Human  
resources

Financial officer

Administrative manager

Communication

Direct and digital  
marketing

Major Donors, Private and corporate  
foundation, community fundraising

Institutional  
funds

Project area: Milan

+ Operational Units in: Bethlehem, Jerusalem, Beirut, Tripoli, Aleppo, Damascus, Amman, Cairo



# Sustainable Development Goals

PRIORITY



## Conservation and development



**Goal 11:**  
**Make cities and human settlements inclusive, safe, resilient and sustainable**

These projects promoted the redevelopment of housing structures in Syria through the installation of solar panels to guarantee direct and sustainable access to energy sources.



**Goal 4:**  
**Quality education**

The awarding of scholarships and opportunities to take part in recreational workshops and art therapy were two central pillars for guaranteeing inclusive education in Aleppo, Beirut and Bethlehem.



**Goal 8:**  
**Decent work and economic growth**

The WIP (Work in Progress) programme in Beirut, Aleppo and Damascus supported the development of young entrepreneurial initiatives through financing and follow-up for dozens of business projects already underway.



## Education and assistance



**Goal 10:**  
**Reduce inequalities**

The project in favor of Sudanese refugees in Egypt and Iraqi and Palestinian refugees in Jordan aimed at social integration through support for initial housing and access to public services.



**Goal 4:**  
**Quality education**

In Beirut, Tripoli and Bethlehem, the provision of over 700 scholarships and support for school fees guaranteed access to education for children from the most vulnerable families.



**Goal 5:**  
**Gender equality**

In Bethlehem and Damascus, support for the Bet-Women textile laboratory and the launch of female entrepreneurship programmes gave dozens of women access to economic opportunities and financial independence.





## Humanitarian emergency



**Goal 1:**  
**No poverty**

In Lebanon, Syria, Palestine, Jordan and Egypt, the provision of vouchers for basic necessities and direct support for the payment of rent and utilities guaranteed subsistence to the most vulnerable families.



**Goal 2:**  
**Zero hunger**

The management of the “Five Loaves and Two Fish” canteen in Aleppo and the Saint Anthony Bakery respectively guaranteed the daily distribution of over 900 hot meals and 16 tons of bread per month.



**Goal 3:**  
**Good health and well-being**

In Gaza, Latakia and Damascus, the activation of psychological support programmes for post-war trauma and the supply of rehabilitative aids for war amputees promoted the physical and mental well-being of communities affected by conflicts.



## Impact entrepreneurship



**Goal 8:**  
**Decent work and economic growth**

In Jordan, specialized training for tour guides and the organisation of experiential trips enhanced the cultural and biblical heritage, making visits to Christian sites more inclusive and professional.



**Goal 4:**  
**Quality education**

In Jerusalem, the investment in young people focused on professional training of excellence and technical specialization, with the objective of countering emigration and social isolation.



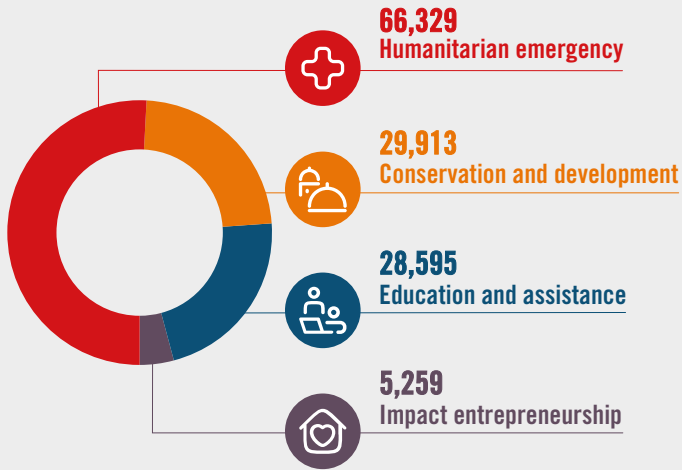
**Goal 5:**  
**Gender equality**

In Bethany, professional training became a tool for equal opportunities: women whose lives have been marked by war ceased to be passive beneficiaries of aid and became producers of value, custodians of a thousand-year-old tradition, and economically independent.



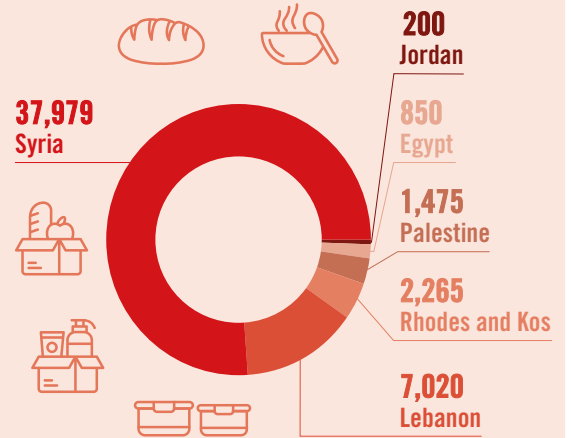
# Beneficiaries

## TOTAL BENEFICIARIES (130,096) DIVIDED INTO FOCUS AREAS

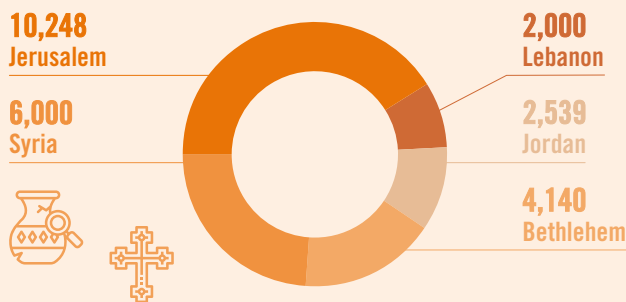


## BENEFICIARIES

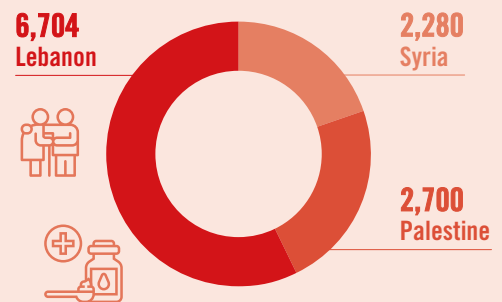
### FROM REGULAR DISTRIBUTION OF FOOD AID AND HYGIENE KIT PROGRAMMES



### BENEFICIARIES OF REHABILITATED SITES

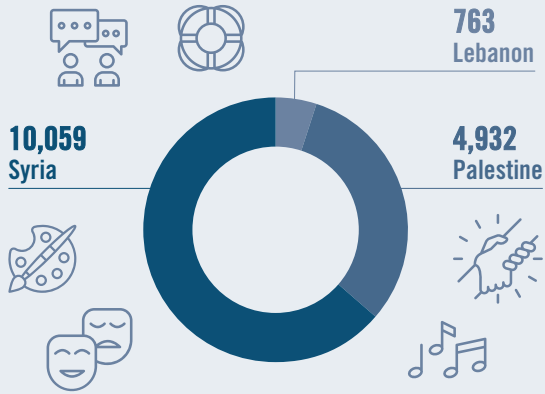


### FROM MEDICAL OR SOCIAL ASSISTANCE ACTIVITIES

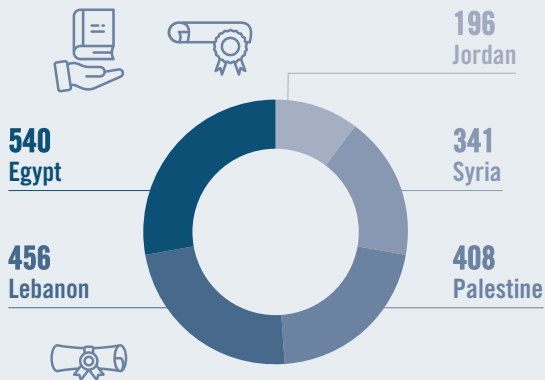


## BENEFICIARIES

### EDUCATIONAL AND PSYCHOSOCIAL ACTIVITIES

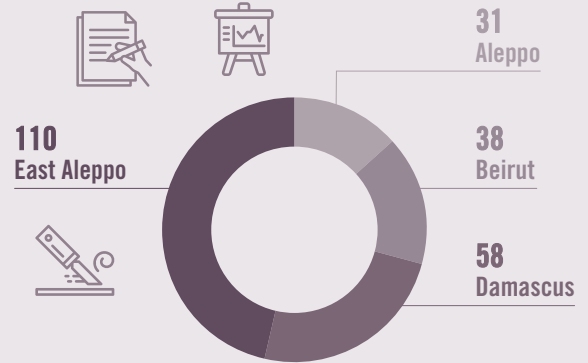


### SCHOLARSHIPS

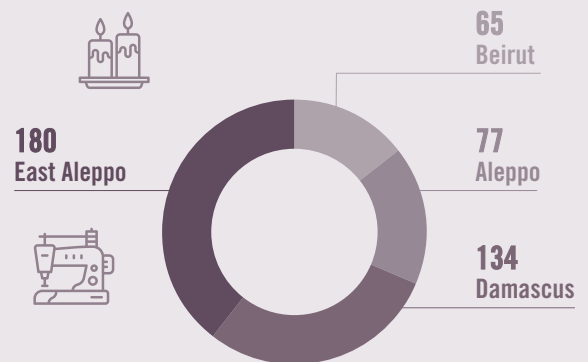


## BENEFICIARIES OF VOCATIONAL TRAINING AND SMALL BUSINESS SUPPORT PROGRAMMES

### ACTIVE ENTREPRENEURIAL ACTIVITIES



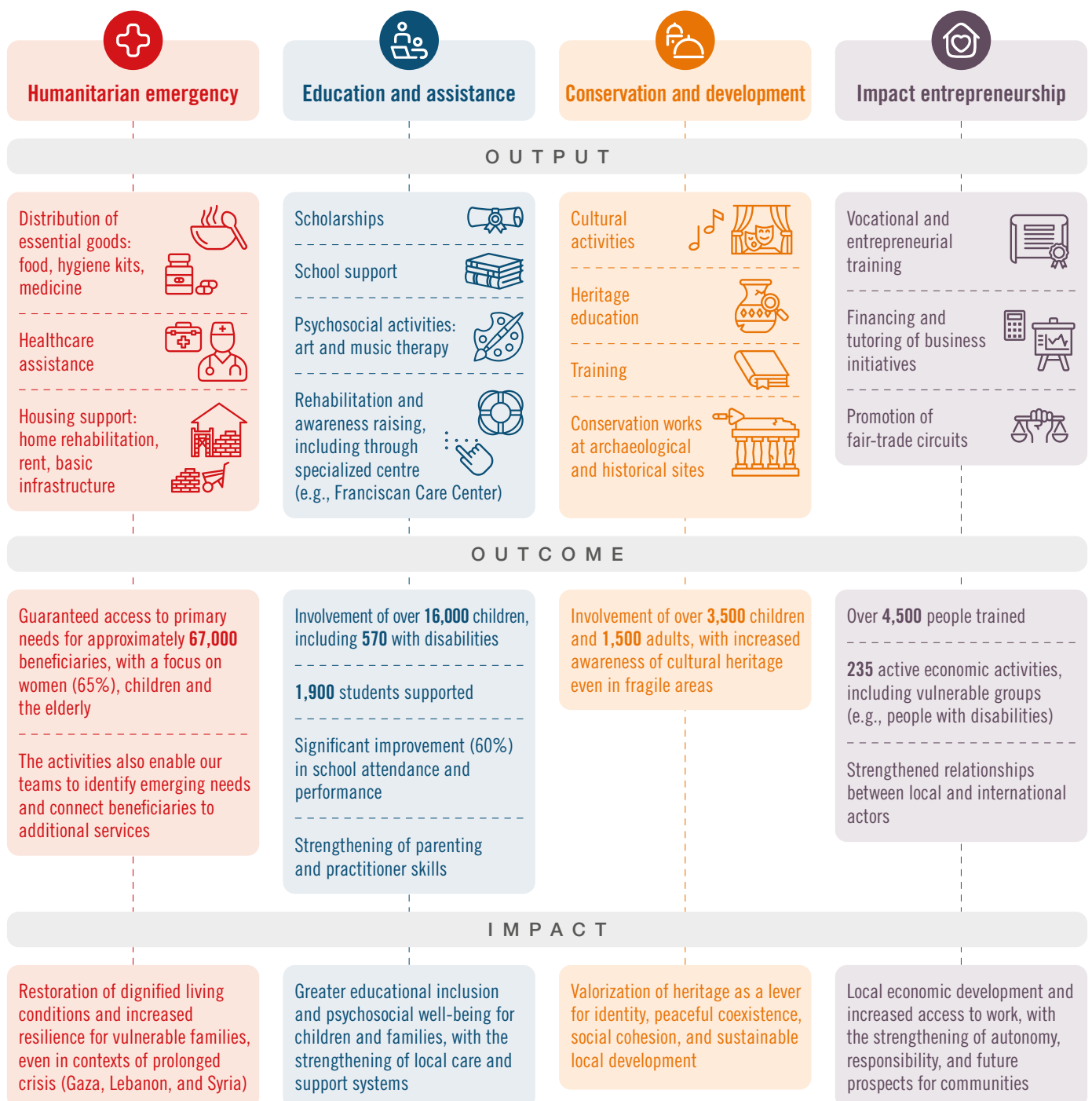
### JOBS CREATED



# Theory of change

This Theory of Change describes how the activities carried out translate into tangible results for the communities involved, linking each activity to its short- and long-term effects. The work is structured around four main focus areas. The first concerns the **emergency response**: the distribution of essential goods, healthcare and housing support for around 67,000 beneficiaries in crisis contexts such as Gaza, Lebanon and Syria, with a particular focus on women, children and the elderly. The second area is **education and psychosocial support**, reaching over 16,000 children and 1,900 students through scholarships,

therapeutic activities and rehabilitation programmes, with positive effects on school attendance, academic performance and family well-being. The third area concerns the **conservation of cultural heritage**: educational activities and initiatives at historical and archaeological sites involve local communities, even in fragile areas, contributing to social cohesion and territorial development. Finally, the area of **impact entrepreneurship** aims to promote economic self-reliance through training, mentoring and the financing of local initiatives, with over 4,500 people trained and more than 235 economic activities launched.





# Focus areas

This Impact Report was created with the desire to share, vividly and tangibly, what it truly means to stand day after day alongside the communities we support in the Eastern Mediterranean. This is why we have chosen to build it on the basis of the voices of those who live and work on the ground: area managers, local staff, and people who share first-hand the struggles, expectations and hopes of Jerusalem, Bethlehem, Aleppo, Damascus, Latakia, Beirut, Amman and the more than thirty locations where Pro Terra Sancta operates.

In a year marked by profound crises and immense challenges, we felt this was the most authentic way to convey the essence of our work. Because our commitment is not merely about carrying out projects, but about working in challenging environments, standing by people, listening to their needs and working with them to find possible solutions. Every project described in the following pages is born from this: from real relationships, from genuine needs, and from a presence that strives to transform aid into closeness and solidarity into a shared journey.

It is from this experience that our four main focus areas take shape—distinct yet deeply interconnected.

## The conservation and development area

protects Holy Places, archaeological sites, and cultural heritage, defending memory, identity, and coexistence, while also generating training, jobs, and opportunities for the local area.



## Humanitarian emergency

intervenes where war and poverty strike hardest, providing essential goods, shelter, care, psychosocial support, and the reconstruction of basic services as a first step toward restoring dignity and making a new beginning possible.



**Education and assistance** supports children, young people, families, the elderly, and people with disabilities through schooling, vocational, social, and psychological paths, because to educate means to help everyone regain confidence, independence, and a future.



**Impact entrepreneurship** creates work as a tool for stability and hope, through guest houses, artisan workshops, cultural itineraries, and technical and financial support programmes aimed especially at youth and the most vulnerable families.



These areas are not separate compartments, but dimensions of a single commitment. A project to protect a holy site can become an opportunity for education, social support, employment, and the revival of a community's life.

In this way, every stone restored, every meal distributed, every scholarship awarded, and every activity started or supported tells a story that goes beyond a simple project: it speaks of a bond, a trust built over time, and a tangible chance to restore room for daily life where uncertainty and fragility once dominated.

Sharing this report through direct witnesses means revealing the most authentic face of Pro Terra Sancta: a presence that does not pull back, but remains by people's side, and that tries, every day, to transform material support into a shared and lasting hope.



# Syria: emergency and vulnerable recovery

By 2025, **Syria** was in a situation that remained highly fragile. Following the fall of the regime at the start of the year, the situation remained extremely unstable. Political upheaval was compounded by local clashes, widespread insecurity, difficulties in accessing services and a severe economic crisis: struggling banks, complicated transfers, informal fees, suppliers reluctant to use banking channels, and prices that remained high even when the exchange rate appeared to be improving.

In this context, our work has required flexibility, adaptability and very careful management of resources, not only to respond to emergencies, but also to protect the spaces of daily life, services and relationships that help people avoid slipping further into vulnerability. In Syria, we work through operational units with staff based in Aleppo, Damascus and Latakia.

In **Aleppo**, alongside the economic collapse, we continued to witness episodes of violence and a tense social climate that particularly affected minorities. Our efforts focused on the most vulnerable groups, supported by a synergy of medical aid, food assistance, and educational support.

In **Damascus** and the surrounding areas, this fragility led to a surge in requests for help. Pressure mounted with the arrival of internally displaced people from areas hit hardest by violence, while the public health system reduced or suspended free services, especially for specialized care and surgeries. Consequently, our work in 2025 served a dual purpose: meeting immediate needs while safeguarding spaces dedicated to the growth and care of youth, students, the elderly, and families.

In **Latakia**, fires that ravaged villages and green areas across the province, destroying forests and farmland, causing displacement, and worsening water and energy shortages, exacerbated daily security concerns. In this context, our work has primarily involved balancing two approaches: immediate relief and long-term accompaniment for vulnerable families.



## Our activities in Northern and Central Syria

*Text edited by  
Antoine Badrouk  
from Aleppo*



“ To respond to the overwhelming demand for emergency aid, Pro Terra Sancta took action on three fronts: nutrition, housing improvement, and—across all areas—creating employment opportunities.

On the first front, we kept our community kitchens running, ensuring hot meals for those in need while providing jobs for local residents.

The “Five loaves and two fish” kitchen prepared over 900 hot meals a day thanks to 30 staff members engaged. Starting in February, we introduced a structured beneficiary assessment system based on home visits and economic, health, and social criteria. This reorganisation led to a twofold result: a significant improvement in selecting and monitoring those most in need and a reduction in operational costs, allowing us to redirect resources toward the most critical situations. Meanwhile, the **St. Anthony bakery** produced an average of 16 tons of bread per month, employing 10 people. We managed the distribution of goods through a coordinated network of facilities, ensuring orderly access for hospitals, nursing homes, orphanages, and community centres.


As for the housing units renovation, however, we have taken action to address two distinct types of need. On the one hand, the need to live safely in a residential building; on the other, access to energy.


In Aleppo, thanks to our collaboration with four young local engineers, we have renovated 115 homes, helping around 500 people.

To provide direct access to sustainable energy sources, we have installed 69 solar power systems for households living in poverty. The project was carried out according to an operational model that involved a preliminary technical assessment, the adoption of shared standards and a symbolic financial contribution from the beneficiary families, to ensure sustainability and accountability.

  
More than 900 hot meals daily thanks to the work of 30 collaborators

  
16 tons of bread monthly, providing employment for 10 local staff members

  
115 houses renovated thanks to the work of 4 young local engineers: 500 people have been helped

  
69 solar panels installed

### ALEPPO

**Beneficiaries of emergency activities: 15,230**

55% for food kits

43% for bread distribution

2% for solar panels installation

## Our activities in northern and central Syria

Another key focus of our work in Aleppo is the educational and psychosocial sphere, which has involved the implementation of various projects with a multiple approach, offering art therapy programmes.



Firstly, we have completed renovation works on a number of school premises, with the aim of providing students with safe and suitable spaces for learning. At the same time, we have promoted socio-educational activities designed to foster interpersonal growth, sharing and inclusion.



At the **Franciscan care center** in Aleppo, which we launched in 2018, we activated art therapy paths, programmes for young talents, activities for children with disabilities, and psychological support desks, reaching a total of 1,400 children and teenagers. The **“One name, one future”** project has been providing care and protection to orphaned and abandoned children in three different centres in East Aleppo since 2018. To give these children a name—and thus a future—we promoted rehabilitation programmes for those with disabilities, opened counseling desks for both children and adults, provided free pediatric check-ups, and supported school enrollment, reaching over 4,000 beneficiaries.

### ALEPPO

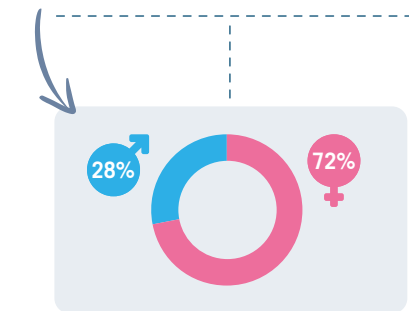
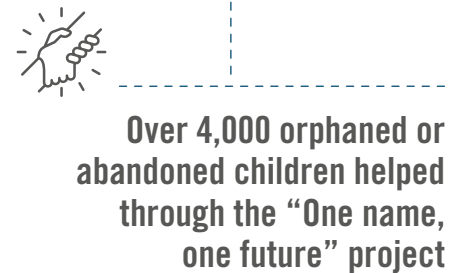
#### Beneficiaries of the “One name, one future” project: 4,391

52% for educational support  
41% for medical and psychological support  
7% for rehabilitative sessions for children with disabilities

Special attention was also given to the elderly: over 50 seniors received weekly home visits, personal care services, and domestic cleaning assistance, thanks to the involvement of student volunteers.

At the **Franciscan care center in Hama**, active since 2021, we developed therapeutic and educational programmes for 320 children and youth, focusing on community activities like drawing, theatre, music, and sports. Thanks to a diverse team of 17 specialized operators, we fostered social cohesion and intercultural dialogue, respecting the different sensitivities of the local context.

In **Homs**, we established a strong partnership with a women’s association linked to the Latin Bishop of Aleppo, Msgr. Hanna Jallouf, to create vocational training and job placement programmes.





A new project launched in 2025 sought to address the environmental issues caused by the 2024 wildfires that struck the Valley of Christians in the province of Homs, destroying over 60,000 olive trees. Our initiative involved 100 families and included the distribution of fertilisers, the treatment of 13,500 olive trees and, finally, the ploughing of 90 hectares of land to plant 320 new trees. As well as revitalising the area, it created employment opportunities for more than 80 people.



**13,500 olive trees treated**  
**90 hectares of land plowed**  
**and prepared for new planting**  
**320 new trees planted**  
**80 local jobs created**



To ensure our contribution is sustainable and long-lasting, alongside our relief efforts, we focused on restoring employment opportunities for local people, empowering them to achieve economic independence.



The **WIP – Work in Progress** programme supports young people who have a business idea and wish to develop it in their own country. This year, we followed 29 projects funded in previous editions—offering flexible support to those in difficulty—and launched a new call for proposals that received over 500 applications. After a rigorous selection and training period, 16 promising projects were identified to be the focus of our support in the coming year.



**16 new business projects selected**  
**19 projects of the preceding editions supported**



## Our activities in southern Syria

Text edited by  
Ayahm Khouly  
from Damascus



“ In Damascus, on the emergency front, we stepped in to support an increasing number of beneficiaries who, due to the severe economic crisis, have felt the full weight of the cost of living on their shoulders. Our food and non-food assistance programme was designed to meet the needs of three different groups:

350 families, whom we supported through vouchers for essential goods; 450 infants, by providing parents with milk and diapers; and 100 elderly people with no income, to whom we distributed vouchers for necessities.

In Suwayda, we also stepped in to support the most vulnerable families: we distributed food and hygiene kits to 200 households to provide an immediate response to their most urgent needs. We stood by 800 people in serious medical conditions, distributing medications and managing a programme for surgical interventions and specialized care. In parallel, we carried out a psychosocial support programme with monthly group sessions, tailored to the specific needs emerging from our various projects.

For the elderly population, we consolidated an increasingly structured home-care system. Through a structured selection process and a new training course, the caregiving team has grown to 30 trained and salaried operators. The services provided to the elderly included personal hygiene assistance, help with medication management, meal distribution, basic physical exercises, cleaning, small errands, and companionship—as is the case with the Latin Church's Elderly Club, which has 55 members and offers weekly recreational and spiritual activities and outings.

Alongside the emergency, we dedicated significant efforts to education and vocational training, which remains the most concrete way to prevent young people from dropping out of school or choosing migration as their only alternative. We continued to invest in individual potential: **students pursuing their education, youth and adults gaining professional skills, small business owners staying open or starting anew, children finding educational and cultural spaces, and the elderly receiving home care.** In other words, in 2025 we worked to bridge emergency relief and long-term development, because in Damascus, an effective response cannot simply be a temporary fix.

For young people, we provided educational and professional courses using a co-participation model: Pro Terra Sancta covered 75% of the costs while the student contributed 25%, a model that successfully promotes responsibility and commitment.

The work carried out within the Memorial of St. Paul's Conversion complex (“...suddenly a light from heaven flashed around him. He fell to the ground and heard a voice say to him, ‘Saul, Saul, why do you persecute me?’”) has been essential in responding to three different needs within the most vulnerable communities.



100 elderly people and 350 families supported through the distribution of shopping vouchers and parents of 450 newborns were provided with diapers and baby formula



Hygiene kits and food parcels delivered to 200 families



800 people with serious medical conditions supported throughout their treatment and recovery process



30 skilled and paid caregivers providing dedicated home-care assistance to the elderly



Education and vocational training courses launched for local youth



First, by supporting the educational and recreational activities of the kindergarten for children from vulnerable families and contributing to teachers' salaries. Second, by promoting ongoing training for a team of music teachers who offer free lessons to 140 students at the music centre: music helps people process trauma and tension, fostering peace and social bonds—which is why we consider it a vital part of our educational mission. Finally, we covered expenses for hospitalized patients hosted in the parish guest house.

In the field of cultural heritage conservation, we were unable to make significant progress with physical works due to the continuous political and social upheavals that affected practical operations. **Our contribution focused primarily on laying the groundwork to move forward with the improvement and redevelopment of the Saint Ananias neighbourhood, centred around the small Sanctuary dedicated to the meeting between Ananias and Paul of Tarsus, where Paul converted to Christianity.** This neighbourhood will eventually house a guest house for pilgrims and an outreach centre for those in need. Church and community activities, which had almost come to a halt for security reasons, regained momentum in the final months of the year: scouts, catechism classes, youth groups, prayer circles, families, and people with special needs have returned to meeting regularly, rebuilding the social bonds that the crisis had severed.



**Educational and recreational activities supported for kindergartens, including the coverage of teachers' salaries**



**Specialized training for music teachers who offer free courses to 140 students**

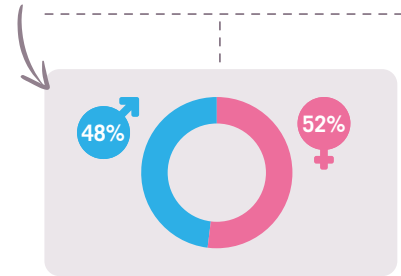


**Saint Ananias district: launch of urban redevelopment work**



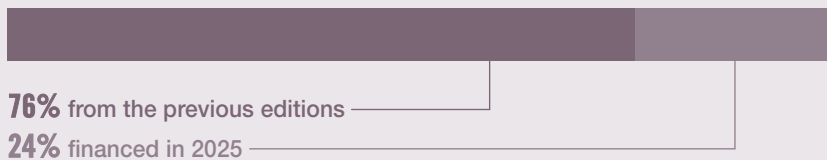


The deep-seated uncertainty has affected every sector, including business: many small enterprises were forced to close, leaving workers to face crisis and financial instability. To restore independence to local workers, we launched the fifth edition of the **WIP – Work in Progress** programme, which supports small entrepreneurs with business ideas they wish to launch in the domestic market. **In 2025, our focus was mainly on the resilience and adaptation of existing businesses, but constant follow-up, field visits, and networking among beneficiaries helped several projects to endure and, in some cases, to grow.** We also launched a new phase of the programme, which saw over 2,100 applications. As a result, we were able to provide a training path that introduced new topics, such as the use of Artificial Intelligence and digital markets, with a specific focus on youth and female entrepreneurship.



### DAMASCUS

**Businesses active in 2025: 37**



## Our activities in Latakia

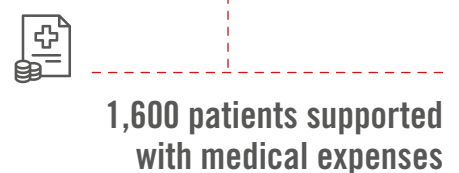


*Text edited by  
Eva Makayan from  
Latakia*



**“** Families in Latakia are living in a very precarious situation: inadequate wages, unemployment and rising costs. **Our aim was to prevent a temporary vulnerability from becoming permanent exclusion.** We therefore took a two-pronged approach, intervening in both emergency relief and education.

As regards emergency relief, we mainly acted by distributing material aid, which relieved families of the financial burden of basic living costs, allowing them to focus on other fixed expenses such as rent, medicines, transport and school fees. **In the medical, surgical and dispensary sectors, we provided support by covering, either partially or in full, consultations, tests, surgical procedures, medication and post-operative care for 1,600 patients.** In many cases, this support made treatment accessible that would otherwise have been out of reach, particularly in the case of chronic illnesses and serious conditions.



We also promoted projects aimed at both meeting basic needs and offering educational alternatives for children and teenagers who would otherwise have been left behind.

The child support programme is a dedicated space for the most vulnerable children, providing them with transportation, hot meals, daily care, and after-school support. The project involved a small group of families for a total of 35 beneficiaries; since all were marked by severe vulnerability—such as bereavement, abandonment, or extreme neglect—particular attention was required for each individual household. The inclusion of a psychological support figure has clearly improved the quality of this assistance. The youngest and most fragile were also supported with dedicated kits: 135 beneficiaries received powdered milk, formula, diapers, wipes, and hygiene products for infants.

Finally, thanks to the collaboration with other institutions, we stepped in to support 80 students. We covered school tuition fees and accompanied middle and high school students through their final exams and English language tests.



**Families of 35 vulnerable children assisted through dedicated programmes**



**135 beneficiaries received essential supplies, including infant formula, diapers, and hygiene products**



**80 students supported through their final exams and assisted with the payment of school fees**

### LATAKIA

**Beneficiaries from education support activities: 380**



50% psychosocial support activities

30% recreational activities and material support

20% academic and scholastic support

## Syria. Conclusions

In a context still deeply scarred by war, the priority for 2025 remained staying close to the communities most emotionally and economically affected by continuous political and social upheavals.

For this reason, the aim of our actions was to relieve families of the burden of securing basic subsistence goods or, at times, to provide real alternatives that allow communities to access essential services.

Alongside the emergency support, this year again saw a steadfast commitment to preserving the Christian heritage, supporting the Franciscan friars of the Custody of the Holy Land and various Christian churches, sanctuaries, convents, and parishes throughout Syria.



Father Giuseppe Gaffurini and the Hakayet Turath team visiting the Holy Sepulchre





## Lebanon: educating, caring, remaining



This year, **Lebanon** went through a period of intense instability marked by frequent bombings in the South and the Beqaa Valley, creating a climate of uncertainty that slowed down reconstruction, investment, and political decision-making. Added to this was a now-structural economic crisis: eroded wages, a high cost of living, and growing pressure on the most vulnerable families.

The capital, Beirut, especially in the south, became a frequent target of attacks, infrastructure grew increasingly fragile, and access to services became ever more limited.

Tripoli also showed profound signs of the crisis: although far from the bombings, hundreds of buildings were at risk of collapse and the housing conditions for many families were dramatic. These issues were compounded by social

tensions fueled by unemployment and a lack of prospects, frequently resulting in protests and mobilizations.

Despite this extremely difficult context, the first half of 2025 showed some timid signs of recovery. The election of a new president and the formation of a new government provided a small boost to the economy, fostering a more favorable climate for investment.

In 2025, we focused heavily on education and medical support. Our goal was twofold: to provide young people with future prospects and to offer a prompt response to immediate needs.





## Our activities in Lebanon

“ The severe socio-economic instability, which has also impacted children’s education, has produced an alarming result: one-third of school-age children today do not attend school because it is an unsustainable expense for families already struggling with subsistence costs.

Since 2021, we have been running the **Scholarship** Project to cover tuition fees and make education accessible to students from the most vulnerable families. In 2025, focusing on the possibility of giving a future to more children and young students, we increased the number of scholarships to a total of 350 students.

Our work has not been confined solely to schools, as many children do not have the opportunity to live in environments that are safe for their physical and mental wellbeing, making it urgent to create spaces where their needs can be met. Through our support centres, we have introduced new recreational activities and opened psychological support services, offering children and adults safe places where they can feel free to express themselves and look after their mental health. We have thus reached 360 beneficiaries with psychological vulnerabilities, physical disabilities and complex circumstances. In Dahye, a very poor neighbourhood in southern Beirut particularly scarred by the effects of war, we have run art therapy courses, sports activities and psychological awareness sessions within a facility provided by the municipality, involving 130 children and adolescents.

*Text edited by  
Fadi Bejani from  
Lebanon*



**350 scholarships  
awarded in 2025**



**360 children and adults  
reached by the  
Community centre through  
recreational activities and  
psychosocial support**



**130 children and adolescents  
involved in art therapy, sports,  
and specialized courses to  
promote mental health**

## Our activities in Lebanon

This year, too, we have continued to run emergency relief projects, with the aim of listening to people's needs and responding promptly to their essential requirements: we visited 135 new families to assess their financial situation, living conditions and the physical and mental wellbeing of their members. These assessments led to immediate action, starting with a swift response to the food crisis.

We supported 1,420 children by distributing milk and diapers to their families; 790 food and hygiene kits were delivered to 3,000 people, mostly isolated elderly individuals; and we guaranteed monthly support for rent and electricity for 25 families.

The second pillar of our emergency project concerned health, with consolidated work in Tripoli and the operational launch of the Beirut dispensary. In Tripoli, the dispensary maintained a very high pace: we conducted 5,240 medical visits for adults, children, and especially the elderly. Specifically, the action plan included the distribution of 12,920 medications and the coverage of medical expenses for tests, treatments, or surgeries. In Beirut, activities began in June, focusing primarily on the distribution of medications, reaching 1,460 patients.

### LEBANON


Beneficiaries of subsistence support: **12,584**

53% for medicine distribution


47% for meal distribution



**Needs assessments conducted for 135 new families**



**5,240 medical consultations provided**  
**12,920 medications distributed**



**1,460 patients received medications for free**



**Ongoing monitoring of business projects launched in previous editions to ensure long-term sustainability**

The **WIP – Work in Progress** programme is dedicated to young Lebanese people between 18 and 35 who wish to realize their own entrepreneurial projects. In a country where many young people continue to emigrate, our goal remains to offer credible alternatives: not just economic support, but trust, guidance, and opportunities to create jobs.

In 2025, we continued to monitor the projects from previous years, with the aim of stabilising the businesses that had already been launched: some initiatives are yielding good results, others are facing difficulties, whilst others have not been sustained. We have also consolidated the WIP Community, a network of project owners, with the aim of interacting and providing mutual support and guidance, creating opportunities to share experiences and advice along the way.



Another area of focus is the promotion of sustainable tourism in Zgharta, in the north of the country. The **'Stay on trail'** project has a twofold aim: **to refurbish a park to host educational activities for children making mountain trails safer, and to raise public awareness of the area's potential and value.** To this end, 12 municipalities, 40 local tour guides and 170 economic and social stakeholders have been involved. The park's inauguration attracted around 2,000 people and featured a local market with traditional food and crafts, including products made by young people from the National Autism Centre. The centre itself has launched vocational training for 70 young people with autism and an initial awareness-raising initiative on disability aimed at 120 secondary school students.



Vocational training for 70 youth with autism



Disability awareness programmes for 120 students



## Lebanon. Conclusions

In a context still heavily marked by instability and conflict, we at Pro Terra Sancta have intervened swiftly and directly, providing material support to the most vulnerable. At the same time, with the aim of promoting the development of local spaces and activities, the direct involvement of local stakeholders has been fundamental in working towards the creation and regeneration of safe spaces and meeting places, aimed at the psychosocial development of the most vulnerable.







# Israel and Palestine: cultural identity and emergency relief

In 2025, we worked in a context marked by the continuation of the war that began in October 2023 and a progressive tightening of mobility restrictions in the West Bank. This resulted in growing regional instability that fueled fear, uncertainty, and further social pressure—tensions that have persisted for nearly 80 years.

For **Bethlehem, Jericho** and various locations in the **West Bank** where we operate, the economic impact has been particularly severe. These areas have experienced severe isolation, with access repeatedly restricted and, at times, completely cut off, with direct consequences for healthcare, education, employment and basic services. Pilgrimage, which is a key source of income for many families, has almost come to a standstill: hotel occupancy has plummeted to rock-bottom levels and thousands of people have lost their income or job prospects. Against this backdrop, the aim of our work has been to keep spaces, services and educational programmes running, as without constant support they risk being shut down.

In **Jerusalem, Bethany** and **Galilee**, on the other hand, we have worked collaboratively on education, conservation and development.

With the aim of raising awareness within communities about their artistic and cultural heritage, we have invested in projects to train young adults who, in turn, can put their skills to use in the service of others, with a focus on protecting the Holy Places.

Finally, thanks to our collaboration with various local authorities, we have helped to respond to the urgent needs in **Gaza** and other parts of the West Bank, where the situation required an immediate response.



## Our activities in Jerusalem

Text edited by  
Morgane Afneim  
from Jerusalem



“ From our Jerusalem office, we carry out a range of cultural and educational initiatives in various locations across Israel and Palestine, thereby providing opportunities for both training and education: this is the impact of our work in support of local communities.

In Jerusalem, our efforts are particularly focused on the conservation of the Holy Places and shrines. In 2025, we worked on both the planning and implementation stages. We participated in the redevelopment of the Qasr El-Yahud baptismal site, a project in which we are involved alongside the Custody of the Holy Land and a commission specifically dedicated to the technical and functional definition of the project. We were also involved in the Holy Sepulchre project alongside other academic and scientific partners, whom we supported with organisational and logistical aspects. Furthermore, **we supported projects to make sites such as Nain (where Jesus met the widow), Tabgha (the Church of the Primacy of Peter), Ain Karem (birthplace of John the Baptist), and the Monastery of Saint Clare in Jerusalem (where the Poor Clares live) safer and more accessible to pilgrims, while supporting the religious communities and their mission of hospitality.**

Hospitality is a key part of our presence in the Holy Land: **Dar Mamilla** is a guest house located within a convent run by the Sisters of Charity of St Vincent de Paul, situated near the New Gate of the Old City. It was built with the aim of accommodating the many experts from around the world who collaborate on our projects. Part of the proceeds from this guest house goes to the sisters who run a care centre for young children and people with severe disabilities. With tourism virtually at a standstill, the guest house has nevertheless enabled us to welcome international aid workers and NGO staff, with the aim of ensuring that the sisters and those they support can continue to benefit from this vital service.

‘**We, as precious as nard**’ is a women’s entrepreneurship project. The project was launched within a wax workshop in the village of Bethany with the aim of restoring economic independence and a future outlook to women whose lives have been deeply scarred by war. Since 2020, young women have been creating wax products that carry the scent of tradition. In 2025, we continued with training and artisanal production, making over 10,000 scented candles and developing new prototypes.

In Bethany, we also continued our work to protect and enhance the area surrounding the Tomb of Lazarus and the House of Martha and Mary, owned by the Custody of the Holy Land, as well as the ancient archaeological remains of the village. The restoration and study efforts, also facilitated by the reduced flow of tourists, brought to light significant new archaeological elements, including two Roman-era ossuaries. At the same time, work proceeded to make areas that were previously neglected or difficult to visit accessible once again, restoring historical and civic value to the site.



**Redevelopment of the  
Baptism Site Qasr El-Yahud  
and the Holy Sepulchre**



**Structural works at the sites of  
Nain, Tabgha, Ain Karem, and  
the Monastery of Saint Clare**



**Thanks to the proceeds from  
the Dar Mamilla Guest house,  
the sisters provide care for  
children and people with  
disabilities**



**Local young women in Bethany  
produce handcrafted  
scented candles**



**Preservation works at the  
Tomb of Lazarus and the House  
of Martha and Mary**



Hakayet Turath, which in Arabic means ‘stories from our heritage’, is the name of our team of young Palestinians selected for a training programme aimed at educating and raising awareness among local children and young people about the artistic and cultural heritage of their region. They are participating in the European Union’s ‘Heritage Education Hub for Palestinian Youth’ project at the Terra Sancta Museum, which, in parallel, involves the promotion of educational and cultural programmes aimed at children, young people and the community of East Jerusalem, offering an initial interactive and recreational introduction to the local cultural heritage. The activities on offer include workshops on mosaics, drawing, linocut printing, and the reproduction and analysis of museum objects, designed to provide a more in-depth understanding of the museum’s exhibitions. The project involved 13 young professionals in the training component, whilst more than 1,500 adults and children took part in the activities on offer.

## JERUSALEM

### Beneficiaries of the project

Heritage Education Hub for Palestinian Youth: **1,600**

60% children participating in activities

30% adults participating in activities

10% students trained

It is this very desire to combine artistic development with professional and personal growth that has inspired our decision to continue supporting the **Mosaic Centre** in Jericho, Sebastia and Bethlehem, which is dedicated to promoting and safeguarding Palestinian cultural heritage through the preservation and dissemination of the traditional art of mosaic-making.



13 young Palestinian professionals trained in the preservation and management of local cultural heritage



Over 1,500 children, youth, and adults engaged in educational and cultural programmes



Support for the Mosaic Center in Jericho, dedicated to the promotion and safeguarding of Palestinian cultural heritage



For us, the art of learning and creating beauty is a symbol of healing people's wounded hearts, a stimulus for the restoration of trust and a sense of belonging to the richness of one's own land.

The economic crisis and widespread instability have also affected education in the Holy Land, which, as a result, had a direct impact on families. As costs have risen, incomes have fallen and security has deteriorated, making school fees increasingly difficult to afford. For this reason, **we have decided to invest in both scholarships and in the maintenance, refurbishment and protection of the school.** At the **Terra Santa School in Jericho**, we have provided scholarships for 53 children and, at the same time, supported maintenance and renovation work on the building, which has improved the learning and working conditions for pupils and teachers. At the **Terra Santa School in Nazareth**, we have carried out maintenance work that has ensured the continuity of schooling and the daily safety of 600 pupils and 40 staff members. Finally, thanks to the collaboration with our partners, we were able to organise workshops, summer camps and Heritage Days: activities that are not only important for educational development, but also play a key role in strengthening the cultural identity and social cohesion of children and young people.



**Maintenance work at the Terra Sancta School in Jericho and 53 scholarships awarded to local children**



**Renovation works at the Terra Sancta College in Nazareth**





Our emergency response in Gaza was carried out in collaboration with other local organisations, such as the Latin Patriarchate of Jerusalem, Caritas Jerusalem and the Atfaluna Society for Deaf Children, an association founded by a group of women in Gaza in 1992 to provide medical and psychological support to children and adults with disabilities. Thanks to these partnerships, we have addressed immediate and essential needs, such as reducing the impact of trauma, providing nutritional support, and ensuring the continuity of mental and physical care for people who have been living in extreme conditions for years. With Caritas Jerusalem and the Latin Patriarchate, we provided 500 families with vouchers to purchase essential goods and, in parallel, distributed supplies to help them cope with the cold season, covering the costs for 700 adults and children. Furthermore, in collaboration with Caritas, we supplied rehabilitation aids to more than 280 people maimed by war. Our collaboration with Atfaluna has also been structured on two levels: 1,000 people, including children, the elderly, pregnant women and people with disabilities, have been supported through a health and nutrition project; furthermore, we are present in the refugee camps with ongoing psychosocial support activities for 100 teenage girls who have experienced severe trauma linked to the conflict.

## GAZA

**Beneficiaries of emergency projects: 4,614**

**52%** medical support

**31%** distribution of essential subsistence goods

**17%** psychosocial and educational activities



**Vouchers for essential goods provided to 500 families**



**700 people provided with essential supplies for the winter**



**Rehabilitative aids delivered to more than 280 war-disability victims and amputees**



**Healthcare and nutritional programmes launched for 1,000 beneficiaries**



**Psychological support given to 100 girls living in refugee camps**



## Our activities in Bethlehem

Text edited by  
Paolo Ferrari from  
Bethlehem



“ Education in Bethlehem and the West Bank has been severely affected by the clashes, prompting us to reflect on the impact of war on education: many families, having lost all their financial resources, were no longer able to cover their children’s school fees or the costs of their leisure activities, which are essential for the children’s physical and mental wellbeing. For these reasons, we have taken action both in the educational sphere, by promoting safe spaces dedicated to development, and in the school environment, by supporting students’ expenses. In four different institutions, we have awarded 260 scholarships to children and young people aged 3 to 19. On a socio-educational and psychosocial level, extensive work was carried out through psychological support services, educational and recreational activities, which welcomed 50 beneficiaries. Furthermore, young people were able to attend recreational sessions to explore music, writing and art as therapeutic tools for self-expression, whilst other young women took part in a theatre programme aimed at creating a space for reflection, self-expression and mutual support.

The **Dar Al-Majus** center in Bethlehem—“The House of the Magi” in Arabic—is one of the city’s primary hubs for cultural and social activities. Dar Al-Majus offers psychological support, vocational training, and job-search assistance, alongside numerous workshops in art, expressive reading, cooking, music, theatrical performances, and exhibitions created for and with the local population.



**260 school fees covered for children and teenagers aged 3 to 19**



**50 beneficiaries reached through educational and recreational activities, as well as psychosocial support**



**Dar Al-Majus: a cultural hub also dedicated to social assistance**

### BETHLEHEM

#### Beneficiaries of Dar Al-Majus Community Center: 4,595

- 45% local visitors
- 24% tourists and international visitors
- 18% participants in courses and workshops
- 13% participants in cultural events





At a time of severe economic downturn and restricted mobility, we chose to invest in skills, with the aim of promoting and further developing social enterprise initiatives. To this end, we have organised courses, seminars and training programmes primarily focused on the arts and crafts, such as ceramics, wax-work and textile production. One of the most emblematic examples is that of the **BetWomen**, the name given to a group of young Palestinian women who, since 2020, have been working in a textile workshop. This job opportunity was created to serve as a beacon in the darkest of times, and which continues to do so years later, given the crises the region continues to face. **In 2025, we continued to support the BetWomen textile workshop and organised a course and a craft workshop for a further 70 young people to gain technical skills.** Other courses, however, aimed at providing professional development for staff or teachers, as in the case of 30 teachers from Terra Santa College, to whom we offered the opportunity to participate in a seminar on recognising learning difficulties in students.

On the medical and social front, we have continued to respond to requests for help from members of the public at our Counselling centre.





Over 90% of the requests we dealt with this year were of a medical nature. The remainder was related to education, with grants awarded to students facing financial hardship.





Supported the Palestinian textile lab of “BetWomen”

Artisanal courses and workshops for 70 youth and professional development courses for 30 teachers



Furthermore, we have strengthened our support for local support centres, such as **Hogar Niño Dios**. Against a backdrop of widespread poverty and social hardship caused by ongoing tensions, disability is often viewed as a burden and a social stigma. For this reason, some children born with these conditions are abandoned or left in institutions such as Hogar Niño Dios: a centre run by priests, nuns and specialists who provide medical support, including physiotherapy, speech therapy and psychiatric care, to dozens of young people with severe disabilities.

Another area of focus in which we have been particularly involved is the renovation of residential buildings and other public facilities. In the domestic sector, we have refurbished 20 homes, addressing practical issues such as damp, bathrooms and kitchens. As for public buildings, we have initiated or completed major works, such as replacing broken fixtures, securing areas at risk of collapse, and expanding sports facilities. We have also supported energy sustainability solutions such as solar panels for hot water and launched community-led initiatives to care for shared spaces, such as the semi-public garden, involving in particular a small, regular group of children.

Cultural activities are a structural component of our work: our educational objectives aim to help local people rediscover the richness of their cultural heritage.



**Support for the Hogar Niño Dios home for children and youth with severe disabilities**



**20 houses renovated  
public buildings refurbished  
playgrounds expanded  
solar panels installed**



**Activities to engage the community in the preservation of local history and traditions**



We have involved students and teachers from Bethlehem and Hebron in heritage discovery programmes comprising classroom lessons, field trips and workshops, reaching a total of 320 students and 20 teachers. In parallel, we have organised 50 cultural events and workshops with over 1,000 participants.



## Conclusions on our activities in the Holy Land

It is the synergy between projects that best describes our work in a region requiring flexible, rapid and cross-cutting work.



In Gaza, where the emergency threshold remains high, it is essential to concentrate our efforts on supporting the population, which has been deeply affected, by providing spaces for listening and care. In the West Bank, on the other hand, although the area is equally sensitive, the situation allows us to make local communities and partners the key players in our contribution to the region, promoting the enhancement of artistic and cultural heritage and the sustainable development of spaces dedicated to the growth and well-being of young people and families.

In Jerusalem and Galilee, we are also active in supporting the Holy Places and Christian charitable works that remain open to all the diverse communities.



484.

DAR AL MAJUS

Entrance staircase decorative mosaic, Dar Al-Majus





## Jordan: education, culture, and support for families

In 2025, **Jordan** presented a relatively stable environment, despite being situated in a region marked by conflict and geopolitical tensions. Overall, the country demonstrated moderate growth and economic resilience, with positive signs from industry, tourism and the services sector. For these reasons, we were able to focus our activities more on the most challenging contexts. Regional crises often have economic and social repercussions within the country too, affecting the most vulnerable families. Furthermore, Jordan hosts a large number of Syrian, Iraqi and Palestinian refugees, whose presence places significant pressure on public services and, in particular, on the education system. It remains difficult to afford the costs of education, access to healthcare and employment opportunities, especially for those on low incomes, for refugees and for families with vulnerable members or those with disabilities.

Against this backdrop, the national education system is having to cope with a steady increase in the student population amidst limited resources. Overcrowded classrooms, inadequate infrastructure and a shortage of qualified staff compromise the quality of teaching. Added to this are social and cultural tensions between Jordanian students and refugees, which can lead to exclusion and discrimination.



**Ensuring access to high-quality, inclusive education is therefore not only a response to an immediate need, but also a key strategy for promoting social cohesion, dialogue and long-term stability.**





## Our activities in Jordan



Text edited by  
Tareq Rezeqallah  
from Jordan



“ With the aim of maximising the value of our existing investment in education, we have continued to support the most vulnerable families through our Scholarship project. Using a selection process based on financial vulnerability, risk of dropping out, parental unemployment, disability and family circumstances, we have selected more than 196 students to support, either by covering part or all of their school fees or by awarding scholarships. **Alongside this, we have run informal education classes for Iraqi refugee children and young people in the very poor neighbourhood of Marka, on the outskirts of Amman, whose positive academic results have confirmed the value of this approach.** Our work in the field of education has also seen us committed to improving the school environment and teaching resources: we have promoted the refurbishment of spaces for outdoor activities, the upgrading of IT labs with desktop and laptop computers, the provision of equipment for extracurricular activities, as well as support for teachers in Orthodox Christian schools.

In terms of humanitarian aid and livelihood support, we have taken action in various ways, employing different strategies depending on the specific needs of each case. **We have supported 50 families, totalling 200 people, facing severe financial hardship, providing the essentials to meet their basic needs.** For those requiring medical support, we covered the costs of urgent procedures, and in other cases, such as within an orphanage, we provided cots with mattresses for newborns. As for providing means of livelihood, we supported the relaunch of a father's interior design business in Fuheis by supplying a professional computer: within a few months, he was able to resume his work, improving the family's income.



Coverage of school fees and scholarships provided to more than 196 students



Informal education programmes tailored for young Iraqi refugees



50 vulnerable families supported in meeting their most essential needs



In Jordan as well, a central focus of our work is the promotion and enhancement of cultural heritage, which remains closely linked to education and social cohesion. **We have organised a four-month training programme for trainees on the topics of conservation and development, restoration, archiving and educational tools.** The results show an improvement in knowledge of Jordan's Christian cultural heritage and in the trainees' ability to identify sites, categories and the cultural value of the area. In the same context, we have strengthened the skills of professionals in the sector, involving lecturers from the Studium Biblicum Franciscanum. We have worked on two fronts. On the one hand, by providing a course for tour guides who have acquired the tools needed to accompany pilgrims with greater historical and biblical expertise, alongside a course to make visits more inclusive for people with disabilities. On the other hand, by promoting experiential trips to Jordan for groups of supporting friends, combining pilgrimage with visits to our projects, which has proved very successful.




**4-month training internship for trainees on Jordanian Christian cultural heritage**



**Specialised course for tour guides to enhance historical and biblical knowledge and promote more inclusive tours**



Our final focus area is the support of Christian charitable works. We assisted several institutions that focus on caring for the vulnerable. Specifically, we promoted activities for children and youth with disabilities; provided school support and remedial lessons for children cared for by the sisters in Anjara; completed infrastructural work at the residence of the Sisters of the Cross in Fuheis; performed maintenance on school buildings. Finally, we supported psychological and psychiatric counseling desks for adolescents who have been victims of violence. These are diverse works, but they are united by the same goal: strengthening the places that meet real needs every day.




**Support for Christian charitable works that address real and urgent community needs**



## Jordan. Conclusions

Overall, our impact was divided between responding to immediate needs and building opportunities for young people. On one hand, we helped families, students, refugees, people with disabilities, and charitable organisation cope with daily costs and fragility. On the other, we invested in professional training, education, cultural heritage, and local networks, generating measurable results in terms of learning, employment, and community participation.





# Egypt: with refugees and the most vulnerable

In 2025, **Egypt** was still deeply marked by inflation and widespread impoverishment. The Sudanese crisis is what affects the Catholic communities most significantly: approximately one million refugees from Sudan have arrived in Egypt, including an estimated 30,000 Catholics. Here, refugee camps do not exist; families live within society and immediately face high rents, often informal labor, and paid services.

Beyond material needs (housing, school, health), a less visible fragility is growing, rooted in psychological trauma and social vulnerability. There are numerous areas where people live in extreme poverty, particularly in Middle Egypt, where we work toward the development of Coptic, Catholic, and Orthodox communities.

## Our activities in Egypt

*Text edited by  
Francesco Pessi  
from Egypt*



“ Throughout the year, we have worked closely with the Franciscan friars and the Latin Apostolic Vicariate. **In a context where there are no refugee camps, the priority has been to act early on two high-impact areas – initial accommodation and educational support – with small contributions that enable newly arrived families not to ‘fall through the cracks’ of the system within the first few weeks.** At the same time, we have paid attention to a pastoral aspect that intersects with the social: every year there are around 250 adult baptisms, many of them Sudanese, and this requires accompaniment and local support networks to ensure people are not lost to the system after the initial contact.

In Cairo, in the Musky district, we have worked alongside the friars of the Custody of the Holy Land, **providing monthly financial support to around 50 families under our regular care**, as well as one-off assistance during the festive season. Alongside the families, we have supported specific cases: people with disabilities, a girls’ orphanage and recurring healthcare needs, such as medical appointments and minor procedures.



**Initial housing and educational support for newly arrived refugee families**



**50 families assisted with regular monthly support**





On the educational front, together with the Latin Apostolic Vicariate in Cairo and field operators, **we supported the educational pathways of Sudanese refugees in the Sakakini area: two schools that accompany youth up to the age of 18.** Here, the school provides more than just lessons; it guarantees a minimum support system that makes attendance possible by distributing breakfast, water, and materials, and managing the daily operations of the facility.



In Upper Egypt, we accompanied the work of the Christian communities in Abu Qurqas (Minya Governorate), where the economy is based on subsistence agriculture.




**Here, 21 parishes distributed food, medicine, aid for treatments, and support to 150 families who are unable to meet the minimum costs of living.**



We also supported the community dimension through physical spaces: in Baniabed, the old church of St. Mary had become dangerous and was demolished. The reconstruction and safety work have provided the community with a more suitable place and opened the possibility of transforming the previous area into a centre for services and pastoral and social activities.



**School support for Sudanese refugees**



**150 families were helped with food and medicine through 21 parishes**



## Greece and Cyprus: assistance and outreach



Between Cyprus and the Dodecanese islands, and in particular Rhodes, we work in a part of the Eastern Mediterranean that continues to be crossed by people seeking protection. **In these border areas, vulnerability does not only affect those who have just arrived: it also affects those who remain stranded for months or years in a state of limbo, with uncertain documentation, precarious accommodation, casual work and sporadic access to services.** The needs that arise include food, clothing, medicines, help for children, and sometimes even a safe place to stay for a few nights.

For us, the key was to start from here, strengthening existing church-based initiatives and solidarity networks. In **Cyprus**, the need is concentrated mainly on asylum seekers, refugees and homeless people in the Limassol area. In **Rhodes**, the work is carried out through the Catholic parish, which reaches out to both poor refugees and local people in transit or in vulnerable situations. In both cases, the activities are designed to fill very practical gaps that ordinary services are unable to cover on a continuous basis.





## Our activities in Rhodes and Cyprus



*Text edited by  
Rossy Nicolaou from Limassol, Cyprus,  
and Angela Filippou from Rhodes, Greece*

“ In Cyprus, the main reference point is the Mercy House, run by the Latin Apostolic Vicariate of Limassol. Operating from a small rented space near St. Catherine’s Parish, the service responds to the essential needs of asylum seekers, refugees, and the homeless. **The activity, which has been running for several years, includes the distribution of food, hot meals on Sunday mornings, the distribution of clothes to the most vulnerable families, the management of urgent requests arriving by phone, and basic guidance toward the relevant services for migration procedures.** About 50 people are followed, with numbers fluctuating constantly as many are transferred, deported, or leave the country.

After this experience, we had the idea to expand the project: we decided to move to a larger headquarters, capable of offering temporary accommodation for those in urgent need of a safe place to sleep and shower, where they could live in a dignified living space and find a kitchen better suited to the number of people served. Mercy House is not intended merely as a delivery point for goods, but as a place of initial stabilization. In collaboration with the parish, the community dimension remains vital: a space for prayer and catechetical accompaniment for those who request it, bringing together material assistance and human relationships.

In Rhodes, the refugee support project has continued for many years through the presence of the Catholic Church, cared for by the Franciscan friars of the Custody of the Holy Land.

**The project involves the distribution of food and hygiene products throughout the year. Moreover, it aims to provide regular support to children and families who risk being stranded for a long time in a transit country.**



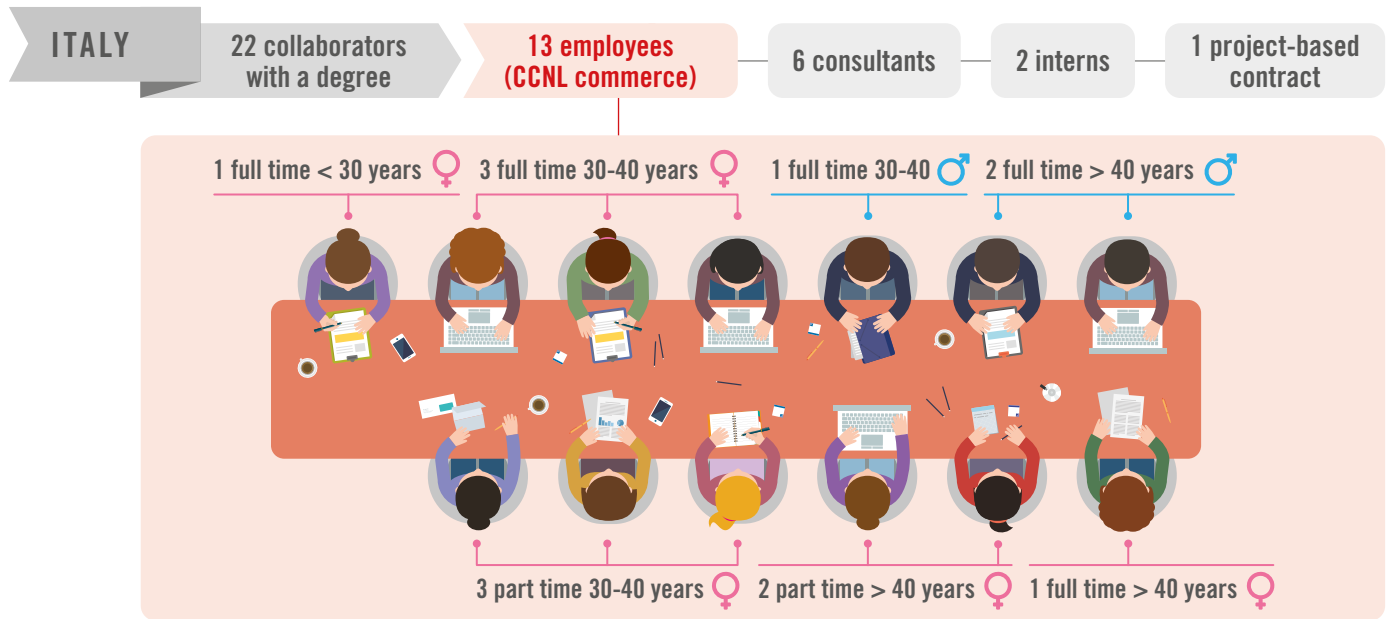
**Mercy House in Cyprus: a meeting point offering welcome and spiritual/social support for refugees and the poor**



**In Rhodes, the Franciscan friars of the Custody welcome and help refugees with basic assistance and food**



# All human resources



**ABROAD**

	430 collaborators	5 international cooperation contracts	59 local contracts		366 local staff projects		249	181
PALESTINE	2 women	-	15	9	10	21	57	
SYRIA	-	1 man	9	12	181	122	325	
LEBANON	2 women	-	5	5	18	8	38	
JORDAN	-	-	2	2	2	-	6	
EGYPT	-	-	-	-	1	1	2	
CYPRUS	-	-	-	-	1	-	1	
GREECE	-	-	-	-	1	-	1	
	4	1	31	28	214	152	430	

## IN ITALY

### Staff Training and Development

## ABROAD

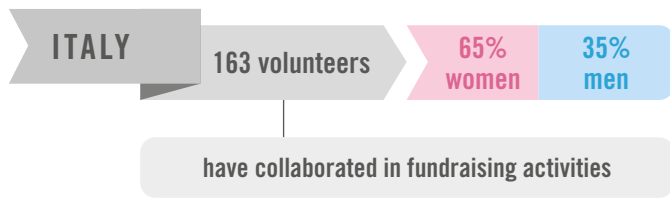
The association has promoted and supported various training opportunities for staff, with the aim of strengthening professional skills and fostering a shared understanding of the association's values. In particular, a series of training sessions entitled "A course exploring the values of the association and our work" was launched, which will continue into 2026. In parallel, the staff participated in:

- monthly webinars on using the database and analysing marketing case studies;
- a training course on using the Instagram platform to support communication activities;
- training courses for fire safety officers and the Workers' Safety Representative;
- refresher modules on workplace safety issues.

Overseas offices have also organised ongoing training sessions, tailored to different areas of work, with the aim of enhancing staff skills and ensuring the quality of the activities carried out. These initiatives include art therapy courses and specific training sessions designed to support staff specialising in the treatment of trauma linked to war-torn contexts.

Periodic meetings for joint reflection were held at the various offices between Christian and Muslim staff, based on the "Document on Human Fraternity for World Peace and Living Together" signed in Abu Dhabi on 4 February 2019 by His Holiness Pope Francis and the Grand Imam of Al-Azhar, Ahmad Al-Tayyeb.

# Volunteers



## Volunteer activities

In **Italy**, more than 150 volunteers have chosen to promote our mission in their local areas, independently organising in-depth discussions, fundraising drives and awareness-raising events. Over the course of the year, this network has organised **over 50 events across the country**, reaching a wide range of communities. The work in schools was particularly significant: **more than 20 schools** opened their doors to our staff, offering students a space to learn about distant realities and develop a broader perspective on the world.

The overall result is that **over 10,000 people** have had direct access to our stories and activities – not through a screen, but in real-life settings where questions could be asked and answers given. These figures show that an organisation’s impact is not measured solely in the places where it operates, but also in its ability to generate active participation where its supporters live.

During 2025, a total of **20 Italian volunteers** supported Pro Terra Sancta’s activities across various countries, contributing their time for periods of varying duration.

In **Syria**, two professionals joined the **WIP - Work in Progress** project, sharing their expertise to help local youth launch new startups, while another volunteer organized Italian language courses for both Pro Terra Sancta staff and the local community.

In **Lebanon**, five entrepreneurs also took part in the **WIP** project, and one volunteer provided specialized music therapy training for local personnel.

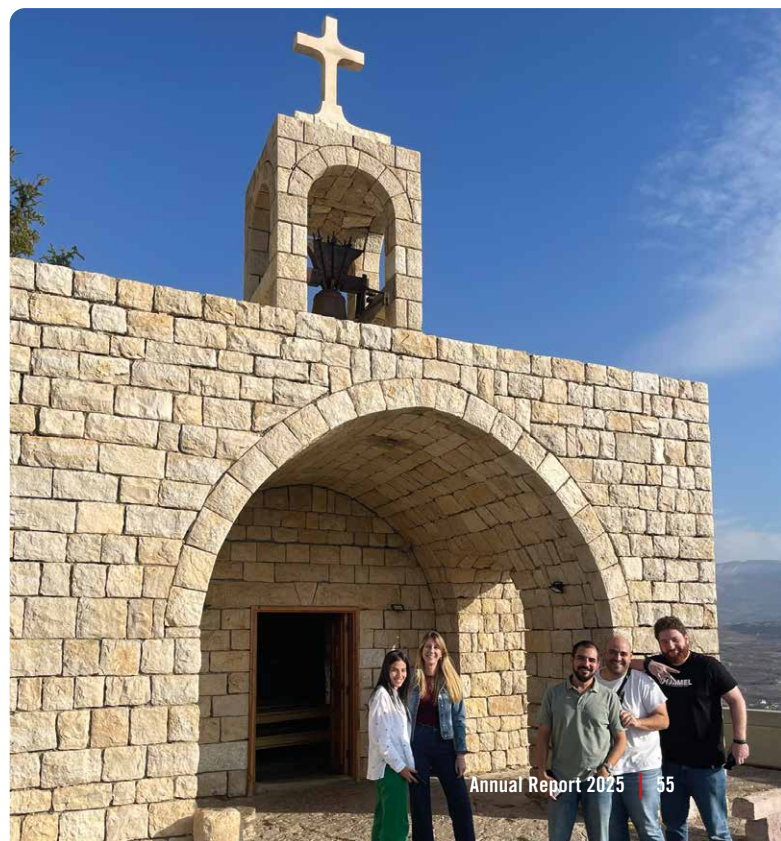
In **Egypt**, two engineers and two restorers collaborated on the renovation of historic buildings linked to the Custody of the Holy Land and the Coptic Orthodox Church. Additionally, a young graduate helped implement a support project for Sudanese schools in Cairo, working alongside the Latin Vicariate of Alexandria.

In **Jerusalem**, the mission was supported by three volunteers: one assisted with the “**Books, Bridges of Peace**” project, another collaborated with the historical section of the **Terra Sancta Museum**, and a third dedicated their time to teaching Italian to the novices of the Custody of the Holy Land.



In **Bethlehem**, three volunteers worked with the Pro Terra Sancta planning office and actively participated in the sociocultural activities at the **Dar Al-Majus** center. Others dedicated to charitable works supported by the Association: one at the **Hogar Niño Dios** and another at the **Antonian Society**. Finally, one volunteer coordinated Italian language courses across the Terra Sancta schools and the Latin Patriarchate Seminary.

Beyond these international contributions, **84 local volunteers** were deeply involved in implementing projects across all the countries where we operate: Lebanon, Syria, Palestine, Cyprus, Rhodes, Jordan, and Egypt.

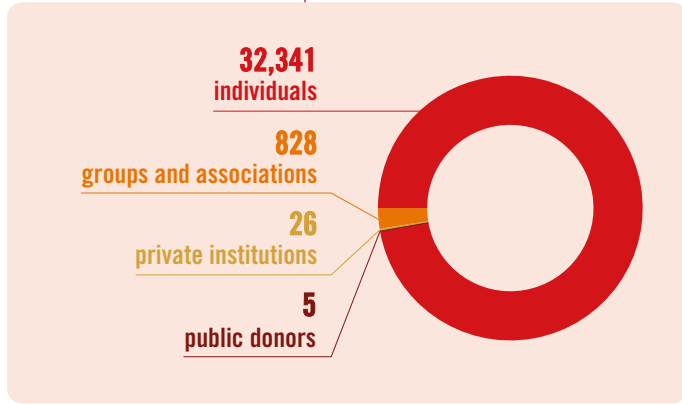


# Stakeholders

The main stakeholders are our donors

33,200 donors

69,501 donations in 2025

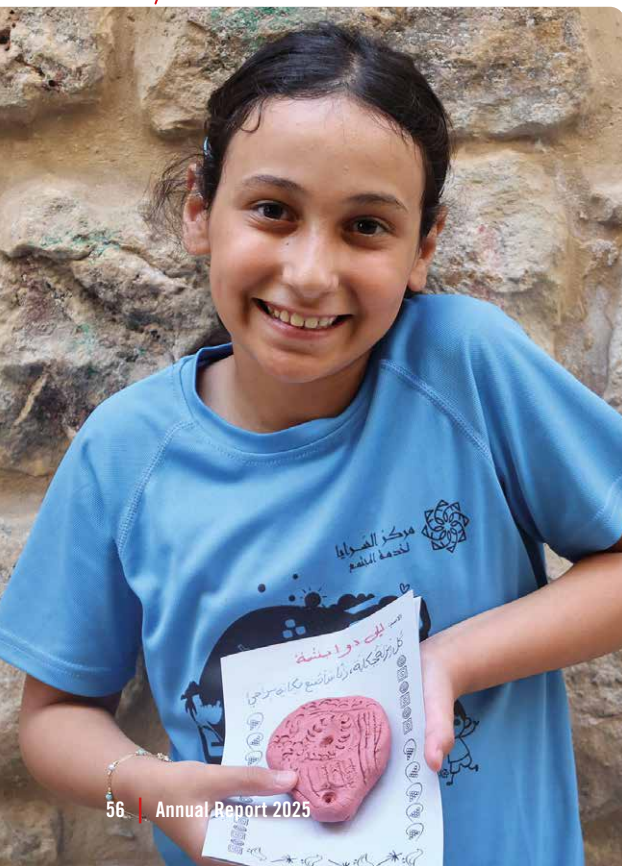
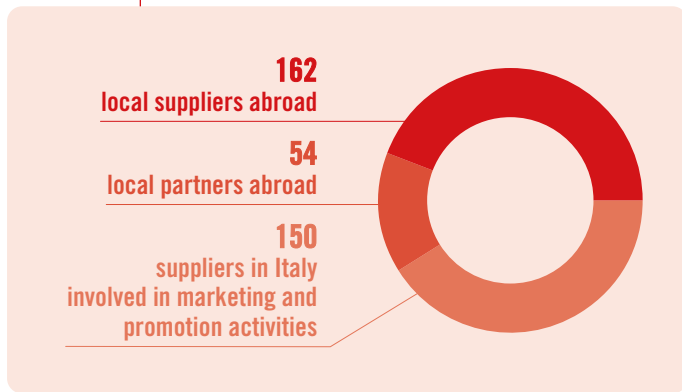


Suppliers and partners

366

ITALY

ABROAD



## FROM OUR SOCIAL MEDIA CHANNELS

61,000 followers

14,000 followers

140,000 subscribers to the newsletter



Subscribe to our newsletter!

FOLLOW US!







## Environmental impact

In fragile contexts, marked by conflict or unplanned development, Pro Terra Sancta works to promote approaches based on sustainability and the preservation of cultural and natural heritage. The organisation integrates environmental responsibility into its projects, adopting practices designed to prevent and mitigate any potential negative effects. Given the nature of our activities, our environmental impact remains limited.

No environmental damage, sanctions regarding environmental regulations, or significant greenhouse gas emissions have been reported.

There are no ongoing disputes or litigations to report. Information regarding the meetings of corporate bodies is detailed in the sections dedicated to the Statutory Bodies of the two Associations. Based on the framework presented, there are no further critical issues to report.

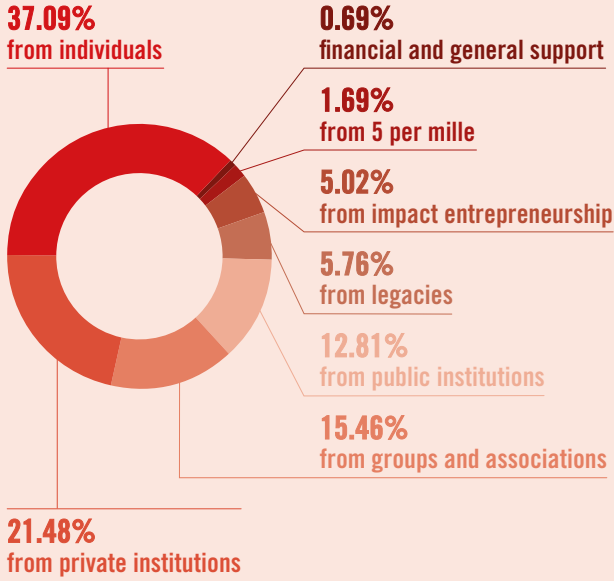


# Aggregated financial results

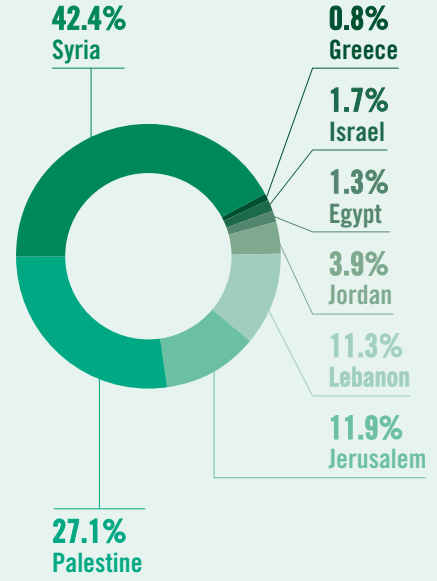
## FINANCIAL STATEMENT 1/1 - 31/12

CHARGES AND COSTS	2025	2024	INCOME AND REVENUE	2025	2024
<b>A) Costs and charges from projects and general activities</b>			<b>A) Revenue, income and proceeds from projects and general activities</b>		
2) Services			4) Donations		
- Contributions to conservation and development projects	3,636,290	1,867,655	- Contributions from individuals	3,771,259	5,464,408
- Contributions to educational projects	4,140,848	4,171,902	- Contributions from legacies	776,700	191,677
- Contributions to emergency projects	3,233,262	3,264,786	5) Proceeds from 5 per mille	228,586	208,171
- Contributions in support of social-entrepreneurial activities	609,379	633,157	6) Contributions from private subjects		
- Charges from ordinary promotional activities	1,014,391	1,009,914	- Contributions from groups and associations	2,085,891	2,070,958
3) Use of third-party assets	0	0	- Contributions from private institutions	2,897,758	3,384,528
4) Personnel	444,502	405,988	7) Revenues for services and supplies to third parties	0	0
5) Deprecation	0	0	8) Contributions from public institutions	1,728,011	500,894
6) Provisions for risks and charges	0	0	9) Proceeds from contracts with public entities	0	0
7) Other operating expenses	2,329	2,832	10) Other revenue, income, and proceeds	675,778	588,025
<b>Total</b>	<b>13,081,001</b>	<b>11,356,234</b>	<b>Total</b>	<b>12,163,983</b>	<b>12,408,661</b>
<b>C) Costs and charges from fundraising activities</b>			<i>Surplus/deficit from projects and general activities (+/-)</i>	<i>-917,018</i>	<i>1,052,427</i>
1) Costs of regular fundraising activities	210,052	225,861	<b>C) Revenue, income, and proceeds from fundraising activities</b>		
2) Costs of occasional fundraising activities	3,120	0	1) Income from regular fundraising campaigns	1,218,909	917,194
<b>Total</b>	<b>213,172</b>	<b>225,861</b>	2) Income from occasional fundraising campaigns	13,341	0
<b>D) Costs and charges from financial and asset management activities</b>			<b>Total</b>	<b>1,232,250</b>	<b>917,194</b>
1) From banking relationship	0	19,319	<i>Surplus/deficit from fundraising activities (+/-)</i>	<i>1,019,078</i>	<i>691,333</i>
2) From loans	8,707	0	<b>D) Revenue, income, and proceeds from financial and asset activities</b>		
<b>Total</b>	<b>8,707</b>	<b>19,319</b>	1) From banking relationships	18,500	15,337
<b>E) General support costs and expenses</b>			2) From other financial investments	59,509	48,236
1) Raw, materials of consumptions and subsidiary, goods	12,594	14,180	3) From building stock	14,569	0
2) Services	128,175	133,261	<b>Total</b>	<b>92,578</b>	<b>63,573</b>
3) Use of property third parts	30,000	30,000	<i>Surplus/deficit from financial and asset activities (+/-)</i>	<i>83,871</i>	<i>44,254</i>
4) Personnel	124,580	122,600	<b>E) General support income</b>		
5) Deprecation	281	32,672	1) Proceeds from staff	0	0
6) Provisions for risks and charges	0	0	2) Others proceeds of general support		
7) Other charges	6,195	6,294	- Other proceeds (tax credits)	0	0
<b>Total</b>	<b>301,825</b>	<b>339,007</b>	- Other proceeds (contingent assets)	761	2,952
<b>Total charges and costs</b>	<b>13,604,705</b>	<b>11,940,421</b>	<b>Total</b>	<b>761</b>	<b>2,952</b>
			<b>Total income and revenue</b>	<b>13,489,572</b>	<b>13,392,380</b>
			<i>Surplus/deficit for the year (+/-)</i>	<i>-115,133</i>	<i>1,451,959</i>

## COMPOSITION OF REVENUES



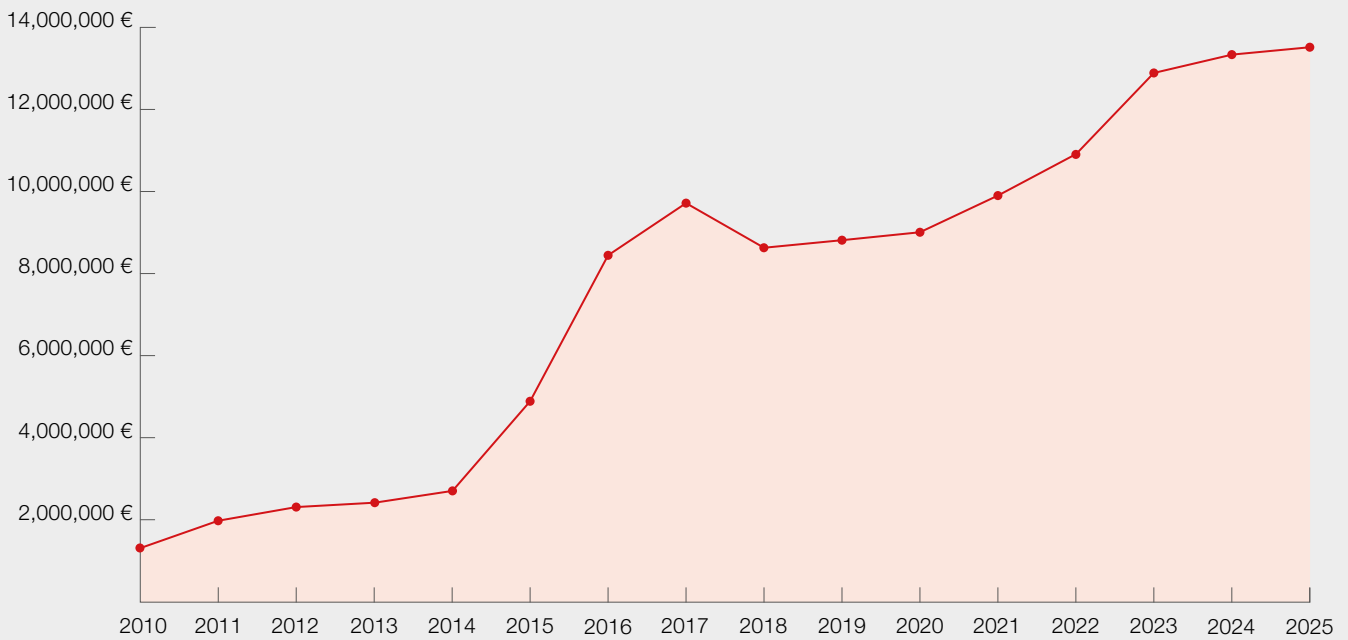
## PROJECT ALLOCATIONS BY GEOGRAPHICAL AREA





## CONTRIBUTIONS COLLECTED 2010-2025

The steady growth in fundraising reflects both the loyalty of our supporters and the increase in their numbers.



The **contributions received** from our supporters are directly attributable to projects activities —namely, our projects in the areas described above. Communication activities directed toward our donors are carried out in multiple languages with the intent of reaching a potential global audience.

**Promotional actions** for our activities target both public and private institutions, through participation in calls for proposals, as well as private individuals through the sending of printed, digital, and online communications.

**Funds** originating from **public institutional grants** are used according to the proposals submitted during the application phase; reporting and documentation of the operations performed are carried out in accordance with the requirements of the granting entity.

**Donations** received from **private donors** are allocated according to the purpose indicated in the donation description; if a donation does not have a specific designation, it is distributed according to the needs established during the preliminary budget and annual planning phase. The activities carried out are described on our website and/or in the acknowledgments sent to donors.

In addition to supporting projects, our **communication activities** aim to inform and maintain the bond between our supporters and the Holy Land, which is the heart of our mission. We also pay great attention to content creation to increase knowledge of the Holy Land and its sites (covering religious and heritage themes) and to provide updates on ongoing activities and projects.

In 2025, total income amounted to € 13,475,004. The contributions and donations received originate 71% from Italy and 29% from abroad (Austria, Croatia, Germany, Spain, Switzerland, U.S.A., etc.).



## Donation and bequest information

### BANK TRANSFER

Pro Terra Sancta Network - Banca Popolare Etica  
IBAN **IT04U 05018 01600 000017145715**  
BIC CODE: **ETICIT22XXX**

### ONLINE

Donate securely on our website  
[proterrasancta.org](https://proterrasancta.org)

### BEQUEST

With a bequest to Pro Terra Sancta,  
you live forever in the land of Jesus  
Contact us for more information: [lasciti@proterrasancta.org](mailto:lasciti@proterrasancta.org)

**Donate Now** 





# Letter from the Custos of the Holy Land

Dear friends and supporters,  
May the Lord grant you His peace.

From the Holy City of Jerusalem, I wish to reach out to you with a thank you that springs from the heart of our faith: the Holy Sepulchre—that tomb which, on Easter morning, was found empty. Saint Paul invites us to “seek the things that are above,” and it is precisely from this place that we understand that this does not mean fleeing from the world, but learning to look at it through the eyes of the Risen One: a gaze that does not ignore wounds, but opens paths of life.

Your support makes all of this possible. It becomes a concrete presence: for families scarred by war and poverty, for children and young people seeking opportunities for study and work, and for the Holy Places that safeguard the living memory of our faith. It is a form of aid that does not stop at the emergency, but becomes a seed for the future—an opportunity for growth, a possibility to remain and build here, in this land, with hope.

Through Pro Terra Sancta, together with the friars of the Custody, we continue to create bonds between the Holy Land and the world. Every gesture of generosity becomes a bridge

between Jerusalem and your homes, between prayer and daily life. In this way, you also participate in this testimony, bringing into your own environments a light that is born from the empty tomb and that reminds everyone that the heart of faith is the Resurrection.

In a time when the Holy Land is experiencing division and distrust, I ask you to continue to safeguard a free heart, capable of reconciliation and peace. Together we can sow small signs of hope, so that peace does not remain only a desire, but becomes a concrete possibility, here and everywhere.

Thank you for walking with us. The Risen One always goes before us: in your cities, in your families, in the communities you support. And He continues to say to us, as He did then: “Do not be afraid.”

With gratitude and blessings,

*Friar Francesco Ielso, OFM*  
Custos of the Holy Land



DO YOU HAVE A BUSINESS IDEA?  
LOOKING TO FUND YOUR BUSINESS?!

**REGISTER NOW**  
BEFORE JANUARY 31ST

03 036 070

WITHIN THE TERRITORY OF THE UNION OF MUNICIPALITIES OF CAZA ZOHARTA.



PRO TERRA  
SANCTA



أزيل أسعد  
AZIL ASAAD  
03 33 82 33 / 06 66 06 06

### PRO TERRA SANCTA ASSOCIATION NGO ETS

#### LEGAL STATUS OF THE ASSOCIATION

Association Pro Terra Sancta NGO ETS  
Registered Office: Via Matteo Boiardo 16 - Rome  
Operational Headquarters: Piazza Sant'Angelo 2 – Milan

Association Pro Terra Sancta is a Non-Governmental Organisation (NGO) (Art. 28 of Law no. 49/1987), pursuant to Ministerial Decree no. 2006/337/001504/0 of 12.04.2006, registered in the list of non-profit entities (Art. 26 paragraphs 2 and 3 of Law 125/2014 and Art. 17 of Ministerial Decree 113/2015) by decree no. 2016/337/000140/4 of 04.04.2016.

The Association was originally granted legal personality following recognition by the Prefecture of Rome on October 19, 2015 (no. 1110/2015).

As an NGO, the Association was registered until January 22, 2025, in the Lazio Region's Onlus Registry under the category "Non-governmental organisations prior to Law no. 125 of 2014."

Following the Members' Assembly on November 18, 2024, regarding statutory amendments, effective from January 22, 2025, by determination of the Regional Office of the RUNTS (National Single Registry of the Third Sector) Lazio No. G00758, the "Association Pro Terra Sancta" is registered in the "Other Third Sector Entities" section of the RUNTS, pursuant to Art. 22 of Legislative Decree no. 117 of July 3, 2017, and Art. 17 of Ministerial Decree no. 106 of 15/09/2020.

The Italian Revenue Agency, with no negative impact on the continuity of the "5 per mille" (tax designation) allocations, communicated on 26/11/2025 that the Association is removed from the Onlus Registry as of its date of enrollment in the RUNTS.

We operate in developing countries and transition economies, and in all countries facing situations of need or states of emergency. In particular, we carry out our activities in the Middle East: Syria, Lebanon, Palestine, Israel, Jordan, Egypt, and Greece.

We pursue civic, solidary, and social purposes through the following statutory activities (pursuant to Art. 5 of Legislative Decree no. 117/2017):

- a) Development cooperation;
- b) Charity;
- c) Protection and enhancement of cultural heritage;
- d) Promotion and protection of human, civil, social, and political rights;
- e) Education, schooling, and vocational training;
- f) Organisation and management of tourism activities of social, cultural, and religious interest;
- g) Organisation and management of cultural activities;
- h) Fair trade, ethical finance, social finance, and micro-credit programmes;
- i) Child sponsorship.

#### Organisational structure and staff

Our staff, both in Italy and abroad, is dedicated to proposing development actions in the Eastern Mediterranean context and aiding the local population through a lens of dialogue and peace. The staff in Italy is composed of 14 people: 9 employees, 2 international cooperation collaborators, 1 consultant, and 2 interns, involved in promotion, communication, project coordination, and administration.

#### Focus on Employees

All employees are hired under the National Collective Bargaining Agreement (CCNL) for Trade. The salary gap between workers (pursuant to Art. 16 of Legislative Decree no. 117/17) does not exceed a 1:8 ratio. Furthermore, salaries do not exceed by 40% those provided for the same duties by the CCNL.

Contract type: Permanent; 4 part-time and 5 full-time; 7 women and 2 men; 4 between 30-40 years old, 5 over 40 years old; all are university graduates.

International Support Staff is composed of 64 collaborators: 35 women, 29 men; 59 local contracts and 5 co.co.pro. project-based contracts.

Volunteers are 104 total, 84 local and 20 from Italy. They have support field projects for different periods of time (14 in Palestine, 43 in Syria, 10 in Lebanon, 31 in Egypt, 2 in Cyprus, and 4 in Greece). In 2025, due to political instability, the Italian government did not allow the departure of Universal Civil Service volunteers to our countries of operation.

It should be noted that the Association operates in close collaboration with Pro Terra Sancta Network APS, which is registered in the Single National Register of the Third Sector by order of 28 November 2022, General Collection No. 8621, File No. 8.5/2022/229, and which supports numerous projects through its volunteers, staff and financial contributions.

#### Training activities

Throughout the year, the staff in the Milan headquarters promoted and supported several training opportunities for staff members, aimed at strengthening professional skills and fostering shared institutional values. In particular, a cycle of training sessions was launched titled "A journey deepening the values of the association and our work," which will continue through 2026.

In parallel, personnel participated in various training initiatives organized by external providers, including monthly webinars focused on database management and marketing case study analysis; a training course on Instagram to support communication and digital outreach activities; a specialized training for fire safety officers and the Workers' Safety Representative (RLS); refresher modules dedicated to occupational health and safety (OHS).

Continuous training programmes were also promoted in our international offices across various focus areas, with the goal of strengthening staff capacity and ensuring the high quality of implemented activities. Key initiatives included: art therapy workshops and specific training sessions to support personnel specialized in treating war-related trauma; interfaith dialogue and reflection meetings held periodically across various locations for Christian and Muslim collaborators. These sessions focused on the "Document on Human Fraternity for World Peace and Living Together", signed in Abu Dhabi on February 4, 2019, by His Holiness Pope Francis and the Grand Imam of Al-Azhar, Ahmad Al-Tayeb.

## STATUTORY AND CONTROL BODIES

### General Assembly

The Assembly consists of 16 members (one new female member was admitted during 2025). Furthermore, following the appointment on July 15, 2025—by decree of Minister General Fusarelli—of the new Custodial Vicar and the members of the Discretorium of the Custody of the Holy Land, the ex officio members (pursuant to Art. 3.1 of the Bylaws) changed, resulting in a decrease of one unit.

Among its primary responsibilities, the Assembly deliberates on the Association's programmes and activities, approves financial statements, and decides on the composition of the various corporate bodies. It also rules on the appointment and exclusion of members, as well as matters assigned to its jurisdiction by Law and the Bylaws. Additionally, the Assembly deliberates on statutory amendments, extraordinary transactions, dissolution, and the devolution of assets. Pursuant to Article 5.4 of the Bylaws, the Assembly meets at least once a year to approve the annual financial statements and whenever necessary to meet the Association's needs.

In 2025, the Assembly met twice:

- Ordinary Assembly on April 30, 2025, with the following agenda: 1. Approval of the 2024 Financial Statements; 2. Approval of the 2024 Annual Report; 3. Approval of the 2025 Preliminary Budget; 4. Update on ongoing projects; 5. Any other business.
- Ordinary Assembly on October 22, 2025, with the following agenda: 1. Renewal of the Audit Body; 2. Update on ongoing projects; 3. Any other business. The average attendance rate of members was 81%.

### Board of Directors

The Board of Directors is responsible for the ordinary and extraordinary administration of the Association and formulates opinions and proposals regarding its activities. It is composed of 5 members plus the Secretary.

The current Board was appointed on April 27, 2023, for a five-year term, expiring upon the approval of the 2027 financial statements. Following the appointment of the new Custos of the Holy Land on June 24, 2025 (as per the letter from the Minister General of the Franciscan Order, Fr. Massimo Fusarelli, confirmed by the Dicastery for the Eastern Churches) and the appointment of the new Custodial Vicar and members of the Discretorium on July 15, 2025, the President and Vice-President have changed, pursuant to Articles 9.1 and 9.3 of the Bylaws.

In 2025, the Board of Directors met 4 times, with an average attendance rate of 87.5%.

Following the aforementioned changes registered with the RUNTS, the current composition of the Board is as follows:

President: Francesco Ielpo

Vice President: Ramon Ulise Zarza

Board Members: Carla Benelli, Francesco Cassese, Francesco Ielpo, Tommaso Saltini, Ramon Ulisse Zarza.

Director General: Tommaso Saltini, in office until the approval of the 2027 financial statements.

Audit Body: Silvio Formenti (appointed on October 22, 2025, in office until the approval of the 2029 financial statements). He monitors compliance with the law and the bylaws, ensures adherence to the principles of correct administration, and performs all other functions required by law.

Audit Firm: Deloitte & Touche S.p.A. (reconfirmed on April 27, 2023, in office until the approval of the 2025 financial statements).

Secretary General: Alberto Pari

### Supervisory body

The sole-member Supervisory Body, held by Atty. Giacomo Cardani (appointment ratified by the Board of Directors on November 15, 2024, for a three-year term), is responsible for verifying compliance with Legislative Decree no. 231/01, and consequently, the Management Model and the regulations contained therein.

### Advisory board

Established in 2013, this is an external advisory body to the Association's statutory framework. It brings together individuals whose experience and professionalism help promote the Association's programmes and projects.

### Compensation for members of the administrative and supervisory bodies:

Board of Directors (Members): € 92,000.00 (received as professional fees for various services).

Audit Firm: € 13,000.00 (excluding VAT and legal surcharges, where applicable).

Audit Body: € 1,500.00 (excluding VAT and legal surcharges, where applicable).

## ECONOMIC AND FINANCIAL SITUATION

### ASSOCIATION PRO TERRA SANCTA - ECONOMIC AND FINANCIAL SITUATION 1/1 - 31/12

CHARGES AND COSTS (EXPENSES)	2025	2024	INCOME AND REVENUES	2025	2024
<b>A) Costs and charges from projects and general activities</b>			<b>A) Revenues, income and proceeds from projects and general activities</b>		
2) Services			4) Liberal donations		
- Contributions to Conservation and Development projects	3,602,241	1,847,655	- Contributions from individuals	3,739,666	4,275,487
- Contributions to Education projects	4,110,848	4,151,902	- Contributions from legacies (bequests)	776,700	191,677
- Contributions to Emergency projects	3,233,262	3,223,378	5) 5 per mille proceeds	228,586	208,171
- Contributions in support of socio-entrepreneurial activities	341,884	374,388	6) Contributions from private subjects		
- Ordinary promotion activity charges	70,224	137,259	- Contributions from groups and associations	2,067,512	1,947,413
4) Personnel	370,650	405,988	- Contributions from private institutions	2,897,257	3,384,528
<b>Total</b>	<b>11,729,109</b>	<b>10,140,570</b>	8) Contributions from public entities	1,728,011	462,577
			10) Other revenues, income and proceeds	301,138	350,077
			<b>Total</b>	<b>11,738,870</b>	<b>10,819,930</b>
			<i>Surplus/deficit from activities in the public interest (+/-)</i>	<i>9,761</i>	<i>679,360</i>
<b>B) Costs and charges from miscellaneous activities</b>	<b>0</b>	<b>0</b>	<b>B) Revenues, income and proceeds from miscellaneous activities</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>0</b>	<b>0</b>	<b>Total</b>	<b>0</b>	<b>0</b>
<b>C) Costs and charges from fundraising activities</b>	<b>0</b>	<b>0</b>	<b>C) Revenues, income and proceeds from fundraising activities</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>0</b>	<b>0</b>	<b>Total</b>	<b>0</b>	<b>0</b>
<b>D) Costs and charges from financial and capital activities</b>			<b>D) Revenues, income and proceeds from financial and capital activities</b>		
2) On loans and financial investments	2,290	5,432	1) From bank relationships	18,500	14,558
<b>Total</b>	<b>2,290</b>	<b>5,432</b>	2) From other financial investments	33,420	31,129
			3) From building stock	14,569	0
			<b>Total</b>	<b>66,489</b>	<b>45,687</b>
			<i>Surplus/Deficit from financial and capital activities (+/-)</i>	<i>64,199</i>	<i>40,255</i>
<b>E) General support costs and charges</b>			<b>E) General support proceeds</b>		
1) Raw materials, consumables, and goods	12,594	14,180	2) Other general support proceeds		
2) Services	114,096	116,718	- Other income and extraordinary items (prior-year adjustments)	761	2,952
3) Use of third-party assets	30,000	30,000	<b>Total</b>	<b>761</b>	<b>2,952</b>
4) Staff	124,580	122,600			
5) Depreciation	281	32,672			
7) Other charges	6,195	6,294			
<b>Total</b>	<b>287,746</b>	<b>322,464</b>			
<b>Total charges and costs</b>	<b>12,019,145</b>	<b>10,468,466</b>	<b>Total proceeds and revenues operating</b>	<b>11,806,120</b>	<b>10,868,569</b>
			<i>Surplus/deficit before taxes (+/-)</i>	<i>- 213,025</i>	<i>400,103</i>
			Taxes	0	0
			<i>Taxes surplus/deficit for the year (+/-)</i>	<i>- 213,025</i>	<i>400,103</i>

**ASSOCIATION PRO TERRA SANCTA - BALANCE SHEET 1/1 - 31/12**

ASSETS	2025	2024
<b>A) Receivables from members or additional capital contributions</b>	<b>0</b>	<b>0</b>
<b>B) FIXED ASSETS</b>		
II - Tangible fixed assets		
4) Other assets	0	281
<b>Total</b>	<b>0</b>	<b>281</b>
III - Financial fixed assets with separate indication of amounts receivable within the next financial year:		
2) Receivables	0	0
d) From others	1,725	1,725
3) Other securities	197,376	196,746
<b>Total</b>	<b>199,101</b>	<b>198,471</b>
<b>TOTAL FIXED ASSETS</b>	<b>199,101</b>	<b>198,752</b>
<b>C) CURRENT ASSETS</b>		
I - Inventory		
4) Finished goods and merchandise	299,286	0
<b>Total</b>	<b>299,286</b>	<b>0</b>
II - Receivables with separate indication of amounts receivable within the next financial year:		
3) From public entities	136,527	0
4) From private entities for contributions	305,555	206,958
6) From other Third Sector entities	462,167	275,360
9) Tax receivables	735	3,774
12) From others	29,625	1,384
<b>Total</b>	<b>934,609</b>	<b>487,476</b>
III - Current financial assets (not held as fixed assets)		
3) Other securities	1,061,108	1,061,436
<b>Total</b>	<b>1,061,108</b>	<b>1,061,436</b>
IV - Cash and cash equivalents		
1) Bank and postal deposits	1,385,644	2,705,401
3) Cash on hand	4,453	2,944
<b>Total</b>	<b>1,390,097</b>	<b>2,708,345</b>
<b>TOTAL CURRENT ASSETS</b>	<b>3,685,100</b>	<b>4,257,257</b>
<b>D) PREPAYMENTS AND ACCRUED INCOME</b>	<b>12,238</b>	<b>4,386</b>
<b>TOTAL ASSETS</b>	<b>3,896,439</b>	<b>4,460,395</b>
LIABILITIES	2025	2024
<b>A) NET ASSETS</b>		
I - Endowment fund	43,919	43,919
II - Restricted net assets	1,477,138	1,800,622
3) Restricted reserves designated by third parties	1,477,138	1,800,622
III - Unrestricted net assets	2,408,971	2,008,867
1) Retained earnings or operating surpluses	2,408,970	2,008,870
2) Other reserves	1	-3
IV - Operating Surplus/Deficit for the year	- 213,025	400,103
<b>Total</b>	<b>3,717,003</b>	<b>4,253,511</b>
<b>B) PROVISIONS FOR RISKS AND CHARGES</b>	<b>0</b>	<b>0</b>
<b>C) EMPLOYEE SEVERANCE INDEMNITY (TFR)</b>	<b>85,155</b>	<b>113,029</b>
<b>D) DEBTS, with separate indication for each item of amounts due beyond the next fiscal year:</b>		
1) Payables to banks	975	2,720
7) Trade payables to suppliers	9,476	9,577
9) Tax payables	7,543	16,466
10) Social security and pension payables	18,096	22,437
11) Payables to employees and collaborators	29,847	41,533
12) Other payables	28,344	1,122
<b>Total</b>	<b>94,281</b>	<b>93,855</b>
<b>E) ACCRUALS AND DEFERRED INCOME</b>	<b>0</b>	<b>0</b>
<b>TOTAL LIABILITIES</b>	<b>3,896,439</b>	<b>4,460,395</b>

## MONITORING BY THE AUDIT BODY

### Attestation of Compliance of the Annual Report with the Guidelines issued by the Decree of July 4, 2019, of the Ministry of Labor and Social Policies

Pursuant to Art. 30, paragraph 7, of the Third Sector Code, I have carried out, during the 2025 financial year, the activities to verify the compliance of the Annual Report with the “Guidelines for the preparation of the annual report for Third Sector entities,” issued by the Ministry of Labor and Social Policies by Ministerial Decree (D.M.) of July 4, 2019, as provided for by Art. 14 of the Third Sector Code.

While the administrative body remains responsible for the preparation of the Annual Report according to the procedures and timelines established by the governing regulations, the Audit Body is responsible for attesting, as required by law, the compliance of the Annual Report with the Guidelines of the Ministry of Labor and Social Policies.

Furthermore, the Audit Body is tasked with identifying whether the content of the Annual Report is manifestly inconsistent with the data reported in the annual financial statements and/or with the information and data in its possession.

To this end, I have verified that the information contained in the Annual Report faithfully represents the activities carried out by the Association and is consistent with the information requirements set forth by the reference ministerial Guidelines. My conduct has been guided by the “Rules of Conduct for the Audit Body of Third Sector Entities” published by the CNDCEC (National Council of chartered Accountants and Accounting Experts).

In this regard, I have also verified the following aspects:

- The compliance of the structure of the Annual Report with the sectional breakdown referred to in paragraph 6 of the Guidelines, also taking into account the cross-reference table provided at the end of the Annual report;
- The presence of information required by the specific sub-sections explicitly provided for in paragraph 6 of the Guidelines, unless an adequate explanation for the failure to disclose specific information has been provided;
- Compliance with the drafting principles of the Annual report as per paragraph 5 of the Guidelines, including the principles of relevance and completeness, which may necessitate the integration of information explicitly requested by the Guidelines.

Based on the work performed, it is hereby attested that the Annual report of the Association “Pro Terra Sancta Network APS” for the 2025 financial year has been prepared, in all material respects, in accordance with the provisions of the Guidelines set forth in the Ministerial Decree of July 4, 2019.

Milan, April 16, 2026

The Audit Body  
Dott. Silvio Formenti



## PRO TERRA SANCTA NETWORK

### LEGAL STATUS OF THE ASSOCIATION

Pro Terra Sancta Network APS

Piazza S. Angelo 2, 20121 Milan - Tax Code: 97687760153

The organisation is a Social Promotion Association (APS) with legal personality, pursuant to Art. 35 et seq. of Legislative Decree no. 117/17. It has been registered in the Single National Register of the Third Sector (RUNTS) since November 28, 2022 (General Collection No. 8621 - File no. 8.5/2022/229).

With reference to its activities and institutional goals, the Association coordinates and supports charitable works, socio-educational projects, and cultural heritage conservation. The Association aims to create a strong bond between supporters and the Holy Places, engaging people of all backgrounds, cultures, and religions in the support of social, educational, and cultural projects.

The mission of Associazione Pro Terra Sancta Network is to build bridges between the Holy Land and the world. In achieving its goals, the Association collaborates with third parties with similar purposes and with public administrations; it also contributes to the design and implementation of development programmes in collaboration with NGOs, private entities, and local, regional, and national institutions.

The entity operates in areas and for populations in developing countries and transitional economies, as well as in all countries where situations of need or emergency arise.

The Association pursues civic, solidary, and social goals through the following statutory activities (identified in reference to Art. 5 of Legislative Decree no. 117/2017):

- a) Development cooperation;
- b) Charity and philanthropy;
- c) Protection and enhancement of cultural heritage;
- d) Promotion and protection of human, civil, social, and political rights;
- e) Education, schooling, and vocational training;
- f) Organisation and management of recreational and tourism activities of social, cultural, and religious interest;
- g) Organisation and management of cultural activities;
- h) Promotion of a culture of legality and peace among peoples.

With specific reference to the activity described in point f) concerning the organisation and management of recreational, touristic activities of social, cultural, and religious interest, Pro Terra Sancta Network is affiliated with CITS – Centro Italiano Turismo Sociale, an Association for Social Promotion, to which its initiative participants are also affiliated. Furthermore, the Association is a member of AITR (Italian Association for Responsible Tourism), having joined in early 2023.

### Organisational structure and staff

The Association operates through the contributions of its members and in close collaboration with Associazione Pro Terra Sancta ONG – ETS (PTS); since 2025, it has employed 4 staff members.

A total of 4 employees, 6 consultants, and 13 volunteers participated in fundraising activities in Italy, ensuring full compliance with the limits set by Art. 36 of Legislative Decree no. 117/17 and the guidelines provided by Memorandum no. 18244 of November 30, 2021, issued by the Ministry of Labor and Social Policies.

### Focus on Employees

All employees are hired under the National Collective Labor Agreement (CCNL) for Commerce. The salary ratio between workers (pursuant to Art. 16 of Leg. Decree 117/17) does not exceed 1:8. Salaries do not exceed the CCNL standards for the same duties by more than 40%.

Contract types: 100% Permanent; 1 Part-time, 3 Full-time; 3 Women, 1 Man; 1 under age 30, 3 aged 30–40. All are university graduates.

### Training and Development

In 2025, the entire staff was invited to the first session of a training cycle titled: *“A path deepening the values of the association and our work”* which will continue through 2026.

Employees participate in monthly webinars on UX database management and marketing case studies. One employee attended a specialized course on Instagram marketing.

## STATUARY AND AUDIT BODIES

### General Assembly

19 individual members

Among its most significant responsibilities, the Assembly approves the financial statements and decides on the composition of the various corporate bodies, as well as on all matters assigned to its competence by law and by the Statute. In extraordinary session, it resolves on any statutory amendments, extraordinary transactions, dissolution, and the allocation of assets.

The Assembly is required to meet, pursuant to Article 9 of the Statute, at least once a year for the approval of the financial statements and whenever necessary for the needs of the Association.

During the course of 2025, the Assembly met once on May 8, 2025, deliberating on the approval of the financial statements and the Annual report as of December 31, 2024, the report on activities carried out during 2024, the presentation of the activity programme for 2025, and the expansion of the number of members of the Board of Directors from 3 to 5.

### Board of Directors

Pursuant to Article 9 of the Statute, the Board of Directors is composed of a minimum of three and a maximum of five members and holds both ordinary and extraordinary administrative powers of the Association, with the possibility of delegation. The Board of Directors appoints from among its members the President as well as the Director General, determining their compensation. In 2025, the Board met three times.

The current Board of Directors, initially composed of three members, was appointed on April 15, 2024, and will remain in office, pursuant to the Statute, for five fiscal years and therefore until the approval of the financial statements as of December 31, 2028. Following the resolution of the General Assembly on May 8, 2025, the number of members increased to 5.

The Board is composed as follows:

- President: Carla Benelli
- Board Members: Massimo Cassinari, Raffaella Colasurdo, Giacomo Gentile, Tommaso Maria Saltini.

### Audit Body

Elsa Eugenie Isabelle Ségard, registered in the Register of Auditors under number 161485 (Ministerial Decree of 24/01/2011, Official Gazette No. 9 of 01/02/2011), was appointed on April 12, 2023, as the sole audit body pursuant to Article 14 of the Statute and Article 30 of Legislative Decree No. 117/2017. The term of office is for the same number of fiscal years as the other bodies, therefore until the approval of the financial statements closed as of December 31, 2027.

### Remuneration attributed to the members of the governance and audit bodies

Board of Directors:

- Board Members: € 16,000

Audit Body: € 1,500 (plus VAT and legal accessories where applicable)

General Assembly:

- Members: € 62,400 for professional activities and freelance services provided in any capacity.

## ECONOMIC AND FINANCIAL SITUATION

### PRO TERRA SANCTA NETWORK - FINANCIAL STATEMENT 1/1 - 31/12

COSTS AND CHARGES			INCOME AND REVENUE		
	2025	2024		2025	2024
<b>A) Costs and charges from projects and general activities</b>			<b>A) Revenues, rents, and proceeds from projects and general activities</b>		
2) Services			4) Liberal donations	3,152,510	3,829,371
- Contributions to Conservation and Development projects	1,169,799	1,210,000	6) Contributions from private entities		
- Contributions to Education projects	1,980,000	1,120,000	- Contributions from groups and associations	1,490,379	1,110,545
- Contributions to Emergency projects	1,790,000	1,679,207	- Contributions from private institutions	283,334	300,349
- Contributions to Socio-entrepreneurial activities	267,495	258,769	8) Contributions from public entities	0	38,318
- Charges for ordinary promotional activities	944,167	880,126	10) Other revenues, rents, and proceeds	374,640	237,948
4) Personnel	73,852	0	11) Closing inventories	0	0
7) Miscellaneous operating charges	2,329	2,832			
<b>Total</b>	<b>6,227,642</b>	<b>5,150,934</b>	<b>Total</b>	<b>5,300,863</b>	<b>5,516,531</b>
			<i>Surplus/Deficit from projects and general activities (+/-)</i>	<i>- 926,779</i>	<i>365,597</i>
<b>C) Costs and charges from fundraising activities</b>			<b>C) Revenues, rents, and proceeds from fundraising activities</b>		
1) Charges for habitual fundraising	210,052	225,861	1) Proceeds from habitual fundraising	1,218,909	917,194
2) Charges for occasional fundraising	3,120	0	2) Proceeds from occasional fundraising	13,341	0
<b>Total</b>	<b>213,172</b>	<b>225,861</b>	<b>Total</b>	<b>1,232,250</b>	<b>917,194</b>
			<i>Surplus/Deficit from fundraising activities (+/-)</i>	<i>1,019,078</i>	<i>691,333</i>
<b>D) Costs and charges from financial and equity activities</b>			<b>D) Revenues, rents, and proceeds from financial and equity activities</b>		
2) On loans and financial investments	6,417	13,887	1) From banking relationships	0	779
<b>Total</b>	<b>6,417</b>	<b>13,887</b>	2) From other financial investments	26,089	17,107
			<b>Total</b>	<b>26,089</b>	<b>17,886</b>
			<i>Surplus/Deficit from financial and equity activities (+/-)</i>	<i>19,672</i>	<i>3,999</i>
<b>E) General support costs and charges</b>			<b>E) General support proceeds</b>		
2) Services	14,079	9,072	2) Others proceeds of general support	0	0
<b>Total</b>	<b>14,079</b>	<b>9,072</b>	<b>Total</b>	<b>0</b>	<b>0</b>
<b>Total expenditures and costs</b>	<b>6,461,310</b>	<b>5,399,754</b>	<b>Total proceeds and revenues</b>	<b>6,559,202</b>	<b>6,451,611</b>
			<i>Operating surplus/deficit before taxes (+/-)</i>	<i>97,892</i>	<i>1,051,857</i>
			Taxes	0	0
			<i>Surplus/deficit for the fiscal year (+/-)</i>	<i>97,892</i>	<i>1,051,857</i>

**PRO TERRA SANCTA NETWORK - BALANCE SHEET 1/1 - 31/12**

ASSETS	2025	2024
A) Membership fees or contributions still due	0	0
<b>B) FIXED ASSETS</b>	<b>0</b>	<b>0</b>
<b>C) CURRENT ASSETS</b>		
II - Receivables (with separate indication for each item of amounts due within the next fiscal year):		
9) Tax receivables	232	1,015
12) Due from others	39,706	10,624
<b>Total</b>	<b>39,938</b>	<b>11,639</b>
III - Financial assets not held as fixed assets		
3) Other securities	981,315	986,113
<b>Total</b>	<b>981,315</b>	<b>986,113</b>
IV - Cash and cash equivalents		
1) Bank and postal deposits	857,307	687,166
3) Cash and values on hand	1,080	1,501
<b>Total</b>	<b>858,387</b>	<b>688,667</b>
<b>TOTAL CURRENT ASSETS</b>	<b>1,879,640</b>	<b>1,686,419</b>
D) ACCRUED INCOME AND PREPAID EXPENSES	0	10,000
<b>TOTAL ASSETS</b>	<b>1,879,640</b>	<b>1,696,419</b>

LIABILITIES	2025	2024
<b>A) NET ASSETS</b>		
I - Endowment fund of the entity	30,000	30,000
III - Unrestricted net assets	1,467,189	415,331
1) Retained earnings or operating surpluses	1,417,189	365,331
2) Other reserves	50,000	50,000
IV - Surplus/Deficit for the fiscal year	97,892	1,051,857
<b>Total</b>	<b>1,595,081</b>	<b>1,497,188</b>
<b>B) PROVISIONS FOR RISKS AND CHARGES</b>	<b>0</b>	<b>0</b>
<b>C) SEVERANCE INDEMNITY (TFR)</b>	<b>22,194</b>	<b>0</b>
<b>D) DEBTS, with separate indication for each item of amounts due beyond the next fiscal year</b>		
1) Due to banks	1,192	0
7) Trade payables (due to suppliers)	195,049	157,100
9) Tax payables	4,616	2,836
10) Due to social security and welfare institutions	6,649	0
11) Due to employees and collaborators	4,382	0
12) Other payables	1,224	39,295
<b>Total</b>	<b>213,112</b>	<b>199,231</b>
<b>E) ACCRUED EXPENSES AND DEFERRED INCOME</b>	<b>49,253</b>	<b>0</b>
<b>TOTAL LIABILITIES</b>	<b>1,879,640</b>	<b>1,696,419</b>

## MONITORING BY THE AUDIT BODY

### Attestation of Compliance of the Annual report with the Guidelines of the Decree of July 4, 2019, issued by the Ministry of Labor and Social Policies

Pursuant to Art. 30, paragraph 7, of the Third Sector Code, I have carried out, during the 2025 fiscal year, the activity of verifying the compliance of the Annual report with the "Guidelines for the preparation of the Annual report for Third Sector Entities," issued by the Ministry of Labor and Social Policies by Ministerial Decree of July 4, 2019, as provided for by Art. 14 of the Third Sector Code.

While the Board of Directors remains responsible for preparing the Annual report according to the methods and timelines established by the governing regulations, the Audit Body is responsible for attesting, as required by law, the compliance of the Annual report with the Guidelines of the Ministry of Labor and Social Policies.

The Audit Body is also responsible for identifying whether the content of the Annual report is manifestly inconsistent with the data reported in the annual financial statements and/or with the information and data in its possession.

To this end, I have verified that the information contained in the Annual report faithfully represents the activities carried out by the Association and is consistent with the information requirements set forth by the reference ministerial Guidelines. My conduct was based on the "Rules of Conduct for the Audit Body of Third Sector Entities" published by the CNDCEC (National Council of chartered Accountants and Accounting Experts).

In this regard, I have also verified the following aspects:

- Structural compliance of the Annual report with the sectional breakdown referred to in paragraph 6 of the Guidelines, also taking into account the reconciliation table provided at the end of the Annual report;
- Presence in the Annual report of the information required by the specific sub-sections explicitly provided for in paragraph 6 of the Guidelines, unless there is an adequate explanation of the reasons that led to the non-disclosure of specific information;
- Compliance with the drafting principles of the Annual report referred to in paragraph 5 of the Guidelines, including the principles of relevance and completeness, which may necessitate the integration of information beyond what is explicitly requested by the guidelines.

Based on the work performed, I hereby attest that the Annual report of the Association "Pro Terra Sancta Network APS" for the 2025 fiscal year has been prepared, in all significant aspects, in compliance with the provisions of the Ministerial Decree of July 4, 2019.

Milan, April 2nd, 2026

The Audit Body  
Elsa Ségard



# Correlation table

GUIDELINES	CORRESPONDENCE
Methodology adopted for the preparation of the Social Report	Methodological note Correspondence table
General information about the Entity	Who we are – Mission – Where we are Legal nature of the Association Pro Terra Sancta
Structure, governance, and administration	Organisation and organisational grafico Staff - volunteers Stakeholders Organizational structure and staff Statutory and Audit Bodies
People working for the Entity	Staff - volunteers Stakeholders Organisational structure and staff Focus on employees Training activities
Objectives and activities	Sustainable development goals Beneficiaries Theory of change Focus areas Mission reports Activities and objectives
Economic and financial situation	Consolidated financial results of Pro Terra Sancta Aggregated statement of activities Financial and economic position
Other information	Letter from the Director General Letter from the Custos of the Holy Land Donations and bequest information Environmental impact Volunteers activities
Monitoring carried out by the Supervisory Body (methods and outcomes)	Monitoring by the Audit Body



# Notes

A large area of the page is filled with horizontal dotted lines, providing a space for writing notes.



PRO TERRA  
SANCTA



[proterrasancta.org](http://proterrasancta.org)